UNIVERSITY OF SUSSEX

Financial Regulations

November 2020 (reviewed and updated August 2022)
Table of Contents

1. Introduction ................................................................................................................................. 10
   1.1. Purpose .................................................................................................................................... 10
   1.2. Application and hierarchy ....................................................................................................... 10
   1.3. Financial responsibilities within the University ....................................................................... 11
   1.4. Delegation of financial responsibilities .................................................................................. 13
   1.5. Compliance with the Financial Regulations ........................................................................... 13
   1.6. Publication, interpretation, and revision of the Financial Regulations .................................. 14
   Policies, procedures, and other documents referred to in this section ........................................... 14

2. Standards of conduct ..................................................................................................................... 15
   Related sections .............................................................................................................................. 15
   2.1. General principles .................................................................................................................. 15
   2.2. General responsibilities ......................................................................................................... 15
   2.3. Fraud and financial irregularity ............................................................................................. 15
   2.4. Bribery and corruption ........................................................................................................... 16
   2.5. Hospitality and gifts ............................................................................................................... 16
   2.6. Facilitation payments ............................................................................................................. 16
   2.7. Donations by the University .................................................................................................. 16
   2.8. Research, knowledge exchange and external professional activities .................................... 17
   2.9. Disclosure and registration of interests .................................................................................. 17
   2.10. Tax evasion ......................................................................................................................... 17
   2.11. Raising Concerns ................................................................................................................ 18
   Policies, procedures, and other documents referred to in this section .......................................... 18

3. Financial management and control and value for money ............................................................ 19
   Related sections .............................................................................................................................. 19
   3.1. Financial structure of the University ....................................................................................... 19
   3.2. Financial planning and reporting to Council .......................................................................... 19
   3.3. Financial management and monitoring .................................................................................. 19
   3.4. Incentive budgets (and devolved code) and residue balances ............................................... 20
   3.5. Annual financial statements ................................................................................................... 20
   3.6. Financial records .................................................................................................................... 20
   3.7. Taxation .................................................................................................................................. 21
   3.8. Audit framework ..................................................................................................................... 21
   3.9. Non-audit use of the external and internal auditors ............................................................... 21
   3.10. Financial systems ............................................................................................................... 22
   3.11. Reporting requirements of the Office for Students .............................................................. 22
Policies, procedures and other documents referred to in this section........................................................................22

4. Income, commercial activities, and banking........................................................................................................24

Related sections .........................................................................................................................................................24

4.1. Tuition fees..........................................................................................................................................................24

4.1.1. Tuition fee waivers and discounts..................................................................................................................24

4.2. Student residences rents .....................................................................................................................................24

4.3. Funding body grants.............................................................................................................................................24

4.4. Research grants and consultancy......................................................................................................................24

4.5. Other income from goods and services............................................................................................................24

4.6. Receipt and banking of income..........................................................................................................................25

4.7. Credit and billing arrangements.......................................................................................................................25

4.8. E-commerce.........................................................................................................................................................25

4.9. Debt collection......................................................................................................................................................25

4.10. Specific and earmarked accounts....................................................................................................................25

4.11. Income recognition...........................................................................................................................................26

4.12. Treasury and investment management...........................................................................................................26

4.13. Banking controls................................................................................................................................................26

4.14. Borrowing powers, leases, hire purchase contracts, guarantees and indemnities........................................26

4.15. Money laundering..............................................................................................................................................27

4.16. Sanctions, embargoes, and restrictions ............................................................................................................27

Policies, procedures, and other documents referred to in this section.......................................................................27

5. Income from gifts and donations...............................................................................................................................28

Related sections ..........................................................................................................................................................28

5.1. Management and control...................................................................................................................................28

5.2. Accounting for gifts and donations....................................................................................................................28

5.3. Investment of endowment funds..........................................................................................................................28

Policies, procedures, and other documents referred to in this section.........................................................................29

6. University subsidiary undertakings and joint ventures..............................................................................................30

6.1. Subsidiary undertakings and joint ventures.......................................................................................................30

6.2. Brighton and Sussex Medical School................................................................................................................30

Policies, procedures, and other documents referred to in this section.........................................................................30

7. Financial commitments and expenditure..................................................................................................................31

Related sections ..........................................................................................................................................................31

7.1. Purchasing policy................................................................................................................................................31

7.2. Segregation of duties..........................................................................................................................................31

7.3. Purchase orders....................................................................................................................................................31

7.4. Contractual arrangements..................................................................................................................................32
8. Pay expenditure .................................................................................................................. 35
   Related sections ................................................................................................................. 35
   8.1. Remuneration of University staff .................................................................................. 35
   8.2. Creation of posts and appointment of University staff .................................................. 35
   8.3. Severance payments ..................................................................................................... 35
   8.4. Pension arrangements ................................................................................................... 35
   8.5. Provision of information ............................................................................................... 36
   8.6. Statutory records and compliance ................................................................................ 36
   8.7. Consultants, agency staff and persons engaged through Personal Service Companies .... 36
   Policies, procedures, and other documents referred to in this section .................................. 36

9. Tangible assets and significant projects .......................................................................... 37
   Related sections .................................................................................................................. 37
   9.1. Significant projects ...................................................................................................... 37
   9.2. Refurbishment, maintenance, and related investment in estates ................................... 38
   9.3. Other discretionary works ........................................................................................... 38
   9.4. School and directorate funded property works <£1m .................................................... 38
   9.5. Acquisition and disposal of assets ................................................................................. 38
   9.6. Care, custody, ownership, and security of assets .......................................................... 38
   9.6.1. University buildings and facilities ............................................................................. 39
   9.6.2. Plant, equipment, and furniture ................................................................................ 39
   9.6.3. IT and mobile technology .......................................................................................... 39
   9.6.4. Use of motor vehicles ............................................................................................... 39
   9.6.5. Stocks and stores ...................................................................................................... 40
   9.7. Personal use of University assets .................................................................................. 40
   Policies, procedures, and other documents referred to in this section ................................. 40

10. Risk and insurance .......................................................................................................... 41
    Related sections ................................................................................................................ 41
    10.1. Risk management ...................................................................................................... 41
    10.2. Insurance .................................................................................................................. 41
    10.2.1. Research and knowledge exchange project risks .................................................. 41
10.2.2. New risks and claims.............................................................................................................. 42
10.2.3. Travel.................................................................................................................................... 42
Policies, Procedures and Other Documents referred to in this Section ............................................. 42

11. Research, knowledge exchange and external professional activities including consultancy ........... 43
Related sections .................................................................................................................................... 43
11.1. Standards of conduct ................................................................................................................ 43
11.2. Overarching responsibilities with regards to externally funded work........................................... 43
11.3. Research and knowledge exchange grants and contracts ............................................................. 44
11.3.1. Costing and pricing of research and knowledge exchange activities ....................................... 44
11.3.2. Research and knowledge exchange activities, award acceptance, and post-award administration...... 45
11.3.3. Approach to contract negotiation and pricing of research and knowledge exchange activities .......... 46
11.3.4. Research and knowledge exchange activities income distribution ........................................ 46
11.4 External professional activity ..................................................................................................... 46
11.4.1. University consultancy ........................................................................................................ 46
11.4.2. Private consultancy................................................................................................................ 47
11.5. Commercialisation of intellectual property arising from research & knowledge exchange activities .......... 47
Policies, procedures and other documents referred to in this section.................................................. 48

12. Students' Union ............................................................................................................................ 49
12.1. Application of the Financial Regulations .................................................................................... 49
12.2. Relationship with the University ............................................................................................... 49
12.3. Financial accountability to Council ........................................................................................... 49
12.4. Additional responsibilities ......................................................................................................... 49
Policies, procedures, and other documents referred to in this section.................................................. 49

13. Use of the University of Sussex Seal .............................................................................................. 50
Appendix 1: Delegated Authorities for principal financial arrangements and transactions- Council Committees........ 51
These Financial Regulations apply to the University and to all University funds irrespective of their source.

All members of staff of the University and others connected with the University must comply with these Regulations.

Within these Regulations all references to the Office for Students includes situations where the Office for Students provides oversight on behalf of UK Research and Innovation (UKRI).
1. **Introduction**

1.1. **Purpose**

This document sets out the Financial Regulations as approved by Council of the University of Sussex (the University) on the recommendation of the Audit and Risk Committee. They are issued by the Director of Finance on the directions of the Vice-Chancellor and remain in force until amended or superseded.

These Financial Regulations replace previous statements and regulations concerning the conduct of financial business of the University.

The purpose of the Financial Regulations is to ensure the proper and efficient use of resources within a sound system of internal control that supports the achievement of policies, aims and objectives and that fulfils any legal, financial or fiduciary obligations laid down by the University Charter and Statutes, HM Revenue & Customs, the Office for Students, other funders who have conditions of grant and support (such as the Department for Education and research sponsors) and other authorities.

The Director of Finance is authorised to make technical changes that do not alter the terms of these Regulations without seeking the approval of Audit and Risk Committee and Council, for example to reflect changes to the structure of the institution or new or significantly revised legislation. Any change to the Regulations approved by the Director of Finance will be reported to the following meetings of Audit and Risk Committee and Council.

1.2. **Application and hierarchy**

The Financial Regulations apply to the University and to all University funds irrespective of their source.

Within these Regulations all references to the Office for Students includes situations where the Office for Students provides oversight on behalf of UK Research and Innovation (UKRI).

The only exception to this is where requirements that are more stringent than the University’s Financial Regulations are imposed by a third party, for example by a sponsor of a research grant or project. In this case, the more stringent requirements of the funder should apply.

All wholly or majority owned subsidiary undertakings and joint ventures are expected to adhere to the University Financial Regulations except where Council has approved the application of alternative arrangements on the recommendation of the Audit and Risk Committee.

Brighton and Sussex Medical School (BSMS) follows the requirements of the University of Sussex Financial Regulations and the financial policies of the University of Sussex.

All members of staff of the University and others connected with the University must comply with these Regulations and the approved systems of financial controls stemming from them.

Unless otherwise stated, the terms ‘members of staff’ and ‘staff’ within these Regulations refer to people who have a paid contract of employment with the University or some other form of contractual relationship including, but not limited to, visiting and honorary staff, temporary staff, contract staff and contractors’ staff acting on behalf of the University. The term ‘others connected with the University’ refers to members of Council, co-opted members of committees, volunteers and anyone else who is associated with the University but who is not a student or does not have a formal contractual relationship with the institution.
The Financial Regulations are supported by policies and procedures which set out the approach of the University in meeting the requirement of these Regulations and describe the means by which the principles of the Regulations should be applied in the day-to-day operations of the University. These policies and procedures are approved by the Vice-Chancellor or the Director of Finance acting on delegated authority of the Vice-Chancellor and must be adhered to by members of staff and others connected with the University in the same way as these Regulations, except where it is the decision of the Director of Finance that they do not apply to subsidiary undertakings and joint ventures. These policies and procedures include detailed instructions on financial transactions and accounting records.

In the event of an apparent conflict, the financial policies and procedures are subordinate to the Financial Regulations.

The Regulatory framework for higher education and the Terms and Conditions of funding for higher education institutions issued by the Office for Students set out detailed guidelines in relation to a number of areas referred to in these Financial Regulations.

The Financial Regulations have been framed to incorporate the relevant requirements including UKRI terms and conditions of grant.

In the event of any apparent conflict, the Financial Regulations are subordinate to the University Charter and Statutes and to any mandatory requirements contained within the Regulatory framework for higher education and the Terms and Conditions of funding for higher education institutions.

1.3. Financial responsibilities within the University

Under the University Charter and Statutes, Council is responsible for the management and regulation of the financial affairs of the University.

Council is responsible for ensuring that the University complies with the Regulatory framework for higher education and the Terms and Conditions of funding for higher education institutions issued by the Office for Students and any related guidance, all relevant laws and the terms of significant contracts that, if breached, would have a significant impact on the University’s future ability to operate (for example major debt and loan agreements).

This requires that Council ensures, inter alia, that the University:

- has a robust and comprehensive system of risk management, control, and corporate governance. This should include the prevention and detection of corruption, fraud, bribery, and irregularities
- has regular, reliable, timely, and adequate information to monitor performance and track the use of public funds
- is financially viable and financially sustainable, has the necessary financial resources to provide and fully deliver the higher education courses as it has advertised and as it has contracted to deliver them, and has the necessary financial resources to continue to comply with all conditions of its registration
- informs the Office for Students of any reportable event as defined by the Office for Students as an event which materially affects or could materially affect the University’s legal form or business model, and/or its willingness or ability to comply with its conditions of registration. This includes material events with possible financial viability or sustainability implications including, but not limited to, a material change in actual or forecast financial performance and/or position, a material change in gearing, a material
change in student numbers that was not included in the University financial forecasts, the sale of significant assets or significant redundancy programmes

- uses public funds for proper purposes and seeks to achieve value for money from public funds
- complies with the mandatory requirements relating to audit and financial reporting set out in the Terms and Conditions for funding higher education institutions and any related guidance issued by the Office for Students
- sends to the Office for Students:
  - the annual accountability returns
  - other information the Office for Students may reasonably request to understand the University risk statutory data requested on the Office for Students behalf by the Higher Education Statistics Agency (HESA).
- has effective arrangements for the management and quality assurance of data submitted to HESA, the Student Loans Company, the Office for Students and other funding or regulatory bodies
- has an effective framework, overseen by Senate, to manage the quality of learning and teaching and to maintain academic standards
- considers the Office for Students assessment of its risk status, engages with the Office for Students during the risk assessment process, and takes action to manage or mitigate the risks agreed upon.

Under the requirements of the Charities Act 2011, Council is responsible to the Charity Regulator for ensuring that the University delivers its charitable purpose for public benefit and for meeting all the requirements of charity legislation, including preventing and reporting serious incidents (as defined by the Charity Regulator).

The Vice-Chancellor, as the Accountable Officer appointed by Council, is the principal academic and administrative officer of the University and is responsible to Council for all financial administration.

By virtue of their positions of leadership within the University, Heads of School and Directors of Professional Services are responsible for the proper application of resources, for financial management and for ensuring there are effective systems, processes and controls to ensure value for money is achieved within their area of responsibility. They will provide the Director of Finance with such information as may be required to enable compilation of the University’s financial statements, implementation of financial planning, audit and financial reviews, projects and value for money studies.

Heads of School and Directors of Professional Services are responsible for ensuring compliance with the Financial Regulations within their areas of responsibility. This includes ensuring that members of staff are made aware of:

- the existence and provisions of these Financial Regulations and the responsibilities the Regulations place upon them
- the implications of non-compliance.

All members of staff of the University and others connected with the University have a responsibility

- for the security of the University's property
- for avoiding loss
- for being efficient in the use of resources and
- for ensuring value for money in the University’s transactions.
Individuals are responsible for ensuring that they understand their responsibilities under these Financial Regulations and associated policy and procedures, and for adhering to them. They must seek training or guidance where required.

The term ‘senior officers’ refers to the Vice-Chancellor, Provost, Pro Vice-Chancellors, Chief Operating Officer, Director of Finance and the Director of Human Resources.

1.4. Delegation of financial responsibilities

The Vice-Chancellor may delegate financial authority to the Director of Finance as set out in the Council Scheme of Delegation.

The Director of Finance may delegate his or her authority to another member of staff or Officer or Senior Officer of the University. Any delegation by the Director of Finance must be effeted and recorded in accordance with the Financial Delegations Policy.

Heads of School and Directors of Professional Services are responsible for overall financial management within their Schools and Divisions. Delegation of some day-to-day financial management responsibilities will be permitted to named individuals within their School or Service in accordance with the Financial Delegations Policy, and with the prior written approval of the Director of Finance.

Other Officers and Senior Officers may delegate responsibilities to named individuals in accordance with the Financial Delegations Policy, and with prior written approval of the Director of Finance.

Authority may only be delegated to members of staff who have a paid contract of employment with the University or some other form of contractual relationship including, but not limited to, visiting and honorary staff, temporary staff, contract staff and contractors’ staff acting on behalf of the University. In exceptional circumstance the Director of Finance may authorise limited delegation of the ability to purchase items against a specific research budget by post graduate research students. No other authority may be delegated to these individuals. In this situation these individuals are also subject to University Financial Regulations and policy.

Overall responsibility for the actions of the person to whom authority has been delegated remains with the delegator.

Once approved any such delegation will be subject to annual review to ensure it continues to be appropriate. Delegation may be immediately suspended or withdrawn in the event of any suspicion or evidence of abuse.

The Director of Finance has delegated responsibility from Council for approval of the expenses of the Chair of Council. This cannot be delegated further.

A Scheme of Delegated Financial Authorities is maintained by the Director of Finance.

1.5. Compliance with the Financial Regulations

All members of staff of the University and others connected with the University must comply with the approved systems of financial controls stemming from these Financial Regulations as well as the Regulations themselves.

Where non-compliance with the Financial Regulations is identified, the Director of Finance will investigate the circumstances and, after consultation with relevant colleagues, will decide on an appropriate course of action. Breaches which are considered to be serious in the opinion of the Director of Finance will be reported to the Vice-Chancellor and to the Audit and Risk Committee as appropriate. Council will be notified of any such breach through the Audit and Risk Committee.
Heads of School and Directors of Professional Services are responsible for ensuring compliance with the Financial Regulations within their areas of responsibility. This includes ensuring that members of staff are made aware of:

- the existence and provisions of these Financial Regulations and the responsibilities the Regulations place upon them
- the implications of non-compliance.

Failure to comply with these Financial Regulations may lead to disciplinary action against staff, removal of honorary and visiting status, termination of contract or any other appropriate action.

1.6. Publication, interpretation, and revision of the Financial Regulations

The Director of Finance is responsible for ensuring that the Financial Regulations are published on the University’s website and drawn to the attention of all Heads of School and Directors of Professional Services.

The Director of Finance shall resolve doubts as to the interpretation of these Financial Regulations or refer a matter to Council at their discretion.

The Director of Finance shall issue and update financial policies and procedures that set out directions for the application of the Financial Regulations. The Audit and Risk Committee is responsible for maintaining a review of the Financial Regulations and will receive an annual report on compliance from the Director of Finance.

Every five years, or more frequently if appropriate, the Director of Finance shall arrange for the Financial Regulations to be reviewed and for proposed changes to be submitted to the Audit and Risk Committee for onward recommendation to Council.

Policies, procedures, and other documents referred to in this section

- Council Scheme of Delegation
- OfS Terms and Conditions of funding
- Financial Delegations Policy
- University Charter and Statutes
- Charities Act 2011
- CUC HE Audit Committees Code of Practice
- Value for Money Policy (Under Review)
2. **Standards of conduct**

This section sets out the University’s requirements regarding the good conduct of University business.

**Related sections**

Money laundering is considered in Section 4 – Income, commercial activities, and banking.

Philanthropic gifts and donations are considered in Section 5 – Income from gifts and donations.

2.1. **General principles**

The University is committed to probity and good conduct in carrying out its business functions in accordance with the seven Principles of Public Life. These are: selflessness, integrity, objectivity, accountability, openness, honesty, and leadership.

The University has zero tolerance towards fraud, bribery and any form of dishonesty in its transactions and is committed to strict adherence to the provisions of all laws and statutory requirements relevant to its operations including the Bribery Act 2010 and Criminal Finances Act 2017 in respect of its conduct both in the UK and internationally.

2.2. **General responsibilities**

All members of staff and others connected with the University should at all times act with awareness of their wider responsibilities, comply with these standards and act in good faith and in the best interests of the University. They are responsible for compliance with the appropriate policies and procedures put in place by the University to enable them to understand and discharge their responsibilities. Wherever University staff or agents operate they must abide by the laws of the UK.

2.3. **Fraud and financial irregularity**

The University defines fraud and financial irregularity as: “Any action deliberately designed to cause loss to the University, or to obtain any unauthorised benefit, whether this is received personally or by others.”

This definition of fraudulent conduct is considered to apply equally to members of staff, others connected with the University, suppliers, partners, subsidiaries, associates and any other individuals or organizations who have dealings with or who attempt to perpetrate fraud against the University.

These Financial Regulations require all members of staff of the University and other connected with the University to have a responsibility for the security of the University’s property, for avoiding loss, for being efficient in the use of resources and for ensuring value for money in the University’s transactions. This includes a responsibility for the prevention and detection of fraud and to report any fairly based suspicions of fraud or corruption.

Where there is suspicion that fraud or corruption has occurred, or is about to occur, then it is essential that the Director of Finance or their nominee is contacted immediately.

If any suspected fraud or financial irregularity relates personally to the Director of Finance, or the Director of Finance and their nominee are unavailable, then the matter should be referred to the
Chief Operating Officer.

If the suspected fraud or financial irregularity relates personally to the Director of Finance and/or the Chief Operating Officer, then the matter should be referred to the Vice-Chancellor or the Provost in accordance with the University’s fraud response plan within the Counter Fraud Policy.

The Counter Fraud Policy sets out the process that will be followed to investigate the suspicion and the circumstances in which notifications will be made to Audit and Risk Committee and Council, the Internal and External Auditors and to the Office for Students.

2.4. Bribery and corruption

Bribes are inducements or rewards offered, promised, or provided to gain commercial, contractual, regulatory or personal advantage of a financial nature or via improper performance of a function.

The requirements of the University with regards to bribery and corruption, including an obligation to report any instances of suspected wrongdoing, are set out in the University’s Anti-Bribery Policy which applies to all staff and others delivering services to the University, either renumerated or not.

2.5. Hospitality and gifts

In the giving or receiving of gifts or hospitality, there must be no explicit or implicit attempt to influence third parties or be influenced by third parties in relations with the University.

The University’s requirements in this regard are set out in the University’s Anti-Bribery Policy.

For any hospitality or gift (given or received) above the value laid out in the Anti-Bribery Policy, written permission must be obtained in advance from a Head of School or Director of Professional Service. In the case of Heads of School, Directors of Professional Services, and members of the University Executive Group, written permission must be obtained from the Chief Operating Officer. In the case of the Chief Operating Officer, written permission must be obtained from the Vice-Chancellor.

2.6. Facilitation payments

Facilitation payments are typically small unofficial payments paid to speed up an administrative process or secure a routine government action by an official and are most frequently encountered in overseas jurisdictions with perceived high corruption risks.

The University’s Anti-Bribery Policy strictly prohibits any kind of facilitation payments made by employees, agents or third parties acting on its behalf.

2.7. Donations by the University

Donations by the University must at all times adhere to the principles set out in the Anti-Bribery Policy. The University does not make contributions to political parties. The University supports personal charitable giving and initiatives by members of staff. However, it is only open to the University to make charitable donations at an institutional level in limited prescribed circumstances, and any such requests should first be referred to the Director of Finance.
2.8. **Research, knowledge exchange and external professional activities**

Any consultancy activity undertaken related to a person’s employment must at all times adhere to the rules set out in the *Anti-Bribery Policy* and must be registered and appropriately authorised, costed using an appropriate day rate and must take market value into consideration.

All research, knowledge exchange and external professional activities should be academically and professionally appropriate, should not bring the University’s good name into disrepute, should be consistent with the University Charter and Statutes, and should not jeopardise the University’s charitable status.

All members of staff and others connected with the University have a duty of confidentiality to the University, and to its external customers and funders.

2.9. **Disclosure and registration of interests**

University employees and others with responsibility for administration or management of University funds must not use their authority or office for personal gain and must always seek to uphold and enhance the standing of the University.

Any personal interest which may impinge on an employee’s impartiality in any matter relevant to their duties should be declared by the employee to their Head of School or Head of Professional Services Division or other appropriate authority, in accordance with the University’s policy on registration and declaration of interests.

Members of *Council*, all senior staff, staff with significant financial authority and staff with access to privileged information are required to disclose material interests in the University’s register of interests, maintained by the *Chief Operating Officer*.

All other members of staff must disclose any interests which might be deemed to conflict with their duties for inclusion in the Register of Interests.

It is also a requirement to record relevant interests, where they are both known and material, held by members of their immediate family, that is to say a spouse, partner, parents, children and siblings, in accordance with the relevant Code of Conduct.

Personal interests must be declared at any meeting where any relevant matter is to be discussed, whether or not that interest has already been declared and recorded. Such declarations will be recorded in the minutes of any relevant meeting. The individual should not participate in or seek to influence any decision relating to the matter concerned.

No person shall be a signatory to any University contract where he or she also has a material interest in the activities of the other party.

2.10. **Tax evasion**

The University is committed to acting professionally, fairly and with integrity in all our dealings and relationships wherever we operate and to implementing and enforcing effective systems to counter tax evasion.

We take a zero-tolerance approach to facilitation of tax evasion, whether under English law or under the law of any foreign country and will uphold all laws relevant to countering tax evasion, including the Criminal Finances Act 2017.
Relevant University requirements are set out in the Anti-Facilitation of Tax Evasion Policy.

2.11. Raising Concerns

The University believes that staff should feel empowered to raise specific types of serious types in good faith without fear of receiving detrimental treatment as a result. The University has put in place a raising concerns process to enable such disclosure within the scope of the University Public Disclosure Policy. This policy and process is the responsibility of the Division of the General Council, Governance and Compliance.

The Information Manager will provide day to day advice regarding raising concerns which fall outside of the policy.

Policies, procedures, and other documents referred to in this section

- Anti-Bribery Policy
- Bribery Act 2010
- Council Code of Conduct
- Counter Fraud Policy
- Hospitality Register
- Principles of Public Life
- Registration and Declaration of Interests
- Staff Code of Conduct
- Public Interest Disclosure Policy
- Anti-facilitation of tax evasion policy
3. Financial management and control and value for money

This section sets out the requirements regarding budgetary control, financial accounting and reporting, financial records management, access to financial systems, the University audit framework and value for money.

Related sections
Financial management with regard to grants and funding received for specific purposes (specific and earmarked accounts) is considered in Section 4 – Income, commercial activities and banking.

3.1. Financial structure of the University
The University’s financial year runs from 1st August until 31st July of the following year.

The University’s organisational structure for financial management, planning and monitoring, and for the Committee structure is laid out by Council and maintained by the Chief Operating Office.

3.2. Financial planning and reporting to Council
The Director of Finance will prepare an overall University revenue budget and capital programme each year for consideration by the Strategic Performance and Resources Committee before approval by Council.

Budget allocations for the Schools and Professional Services are prepared by the Director of Finance in consultation with the Vice-Chancellor, the University Executive Group, Heads of School and Directors of Professional Services.

The Director of Finance is responsible for supplying budgetary reports on all aspects of the University’s finances to the Strategic Performance and Resources Committee on a basis determined by that Committee.

3.3. Financial management and monitoring

Heads of School and Directors of Professional Services are responsible for the proper application of resources, for financial management and for ensuring there are effective systems, processes, and controls to ensure value for money is achieved within their area of responsibility.

They will ensure that day-to-day monitoring is undertaken effectively in order to ensure:

- that net income and expenditure remain within their budget so that the financial target set for their School or Division is achieved in any given financial year
- that expenditure is applied in accordance with the agreed annual budget to deliver the relevant objectives within their units
- that transactions are carried out in accordance with University policy and procedures and value for money is achieved
- transparency and accountability in operational decision making.

Significant departures from agreed budgets, incurred or prospective, must be reported immediately to the Director of Finance by the Head of School or Director of Professional Service concerned and, if necessary, corrective action taken.

Budgets must be used for the purposes for which they were agreed, except within the framework set out by the Director of Finance. The Director of Finance will advise the Heads of School and Directors of Professional Services in executing their financial management and monitoring responsibilities and provide them with such financial information as is necessary to
enable them to carry out their responsibilities.

3.4. Incentive budgets (and devolved code) and residue balances

An incentive budget is delegated by a Head of School to an individual member of staff, to incentivise or reward certain activities. Incentive budgets are managed and regulated in the same way as other delegated budgets within a School. They remain the responsibility of the Head of School and expenditure and income recorded in such accounts is part of the overall consolidated budget of the School.

As a general principle, unspent budgets cannot be carried forward from one financial year to the next and should be returned to General University reserves at the end of the financial year. Where incentive budgets and devolved accounts represent budgets that may be expended over a period of more than one financial year, these may be carried forward with the prior agreement of the respective School Finance Business Partner(s) and Director of Finance (or Deputy Director of Finance in their absence). The request may not be agreed where the balances are material in nature and represent a risk to the finances and budget of the University for the following financial year.

A residue balance is a sum of unspent research funding which, subject to the contract between the University and the sponsor, may be retained unconditionally by the University. In such cases the School will have entitlement to the funds and may choose to delegate responsibility for the funds to the Principal Investigator. Expenditure from unspent residue balances carried forward from one financial year to the next cannot be incurred unless expenditure plans have been included in a School’s annual budget plan submission.

Expenditure should be monitored and controlled by Heads of School and is included within a School’s overall annual financial target.

When a Principal Investigator retires, resigns, or otherwise ceases to be a salaried employee of the University, unspent balances in that Investigator’s residue account will be returned to the School’s budget. Expenditure from incentive budgets and residue accounts must be for goods and services that are for use within the Principal Investigator’s role in the University and not for private or personal use outside of their University role, must be made in accordance with the University’s Purchasing Policy and must demonstrate value for money. Heads of School are accountable for the proper use of these funds and are governed by the University’s policy on Treatment of Research Residual Project Balances.

3.5. Annual financial statements

Entity and consolidated financial statements and accounting policies are prepared for Council approval by the Director of Finance in accordance with the Statement of Recommended Practice Accounting for Further and Higher Education, subject to any specific requirements of the Office for Students.

Heads of School and Directors of Professional Services provide the Director of Finance with such information as may be required to enable compilation of the financial statements.

The financial statements are approved by Council on the recommendation of Audit and Risk Committee. The financial statements will be published on the University website and submitted to the Office for Students in accordance with their requirements.

3.6. Financial records
ensure that proper accounting records are maintained.

The **Director of Finance** will ensure the retention of all financial documents according to the University Records Management Policy.

### 3.7. Taxation

The **Director of Finance** will advise budget holders, in light of guidance issued by the appropriate bodies and relevant legislation as it applies, on all issues concerning non-payroll taxes to the University and will issue instructions to **Heads of School** and **Directors of Professional Services** on compliance with statutory requirements including, but not limited to, those concerning VAT, corporation tax and import duty, CIS (Construction Industry Scheme), Gift Aid, the Climate Control Levy, and stamp duty.

The **Director of Human Resources** is responsible for the same duties in relation to payroll taxes, including IR35 requirements, PAYE and national insurance.

The **Director of Finance** and the **Director of Human Resources** will maintain the University’s tax records, making all tax payments, receiving tax credits, and submitting tax returns by their due date as appropriate for the taxes for which they are responsible.

### 3.8. Audit framework

The requirements of the Office for Students for external and internal audit arrangements, and the broad framework in which they shall operate, are set out in the Terms and Conditions for funding higher education institutions. Both internal and external audits constitute key elements of good corporate governance arrangements within the University.

The Internal and External Auditors are appointed by **Council**.

The External Auditors must provide an opinion to **Council** on whether funds (including public funds) have been applied for the intended purposes and on whether the financial statements provide a true and fair view of the financial results for the year. External Auditors must also form a view about whether the University is a going concern. External Auditors do not have a duty of care to the Office for Students.

The main responsibility of the Internal Auditors is to provide **Council, Audit and Risk Committee** and the **Vice-Chancellor** with independent assurance about the adequacy and effectiveness of risk management, control and governance, and value for money. The Internal Auditors will operate in accordance with the Office for Student’s Audit Code of Practice. The Internal Auditors remain independent in planning and operation and have direct access to **Council**, the **Vice-Chancellor** and **Chair of Audit and Risk Committee**.

The Internal and External Auditors have unrestricted access to information – including all records, assets, personnel, and premises – and are authorised to obtain whatever information and explanations they consider necessary.

The University may, from time to time, be subject to audit by the Office for Students, the National Audit Office, European Court of Auditors, HM Revenue & Customs, and other auditors. They have the same rights of access as External and Internal Auditors.

### 3.9. Non-audit use of the external and internal auditors

The independence and objectivity of the auditors is an important element of the good governance of the University and must be safeguarded at all times. However, it is recognised that in some circumstances the External or Internal auditors’ detailed understanding of the University’s business may make it more appropriate to instruct them to undertake limited non-audit services.
The circumstances in which such an appointment may be made, and the associated oversight by Audit and Risk Committee, are set out in the University’s Policy on the Use of External Auditors for Non-Audit Services and Policy on the Use of Internal Auditors for Non-Audit Services.

3.10. Financial systems

The Director of Finance is responsible for supervising and approving the use of the University’s financial systems including the form in which accounts and financial records are kept. The financial systems will enforce and facilitate adherence to the Financial Regulations wherever possible.

Access to the University’s financial systems will be determined in accordance with the University’s policy on Access to Financial Systems as set out by the Director of Finance.

All individuals with access to the financial systems are responsible for ensuring working practices comply with the rules laid down by the Director of Information and Technology Services and with the Data Protection Act 2018 and any successor legislation or regulation. Guidance on compliance with this legislation is maintained by the Chief Operating Officer.

3.11. Reporting requirements of the Office for Students

Under the Terms and Conditions of funding for higher education institutions the University is required to supply the Office for Students with specified returns regarding the University’s financial performance and sustainability.

The Vice-Chancellor, as the University’s Accountable Officer, must report any event which materially affects or could materially affect the University’s legal form or business model, and/or its willingness or ability to comply with its conditions of registration.

This includes material events with possible financial viability or sustainability implications including, but not limited to, a material change in actual or forecast financial performance and/or position, a material change in gearing, a material change in student numbers that was not included in the University’s financial forecasts, the sale of significant assets or significant redundancy programmes to all of the following:

- the Chair of Audit and Risk Committee
- the Chair of Council
- the Head of Internal Audit
- the External Auditor
- the Office for Students’ Chief Executive.

The Director of Finance is responsible for advising the Vice-Chancellor regarding any such relevant event.

Policies, procedures, and other documents referred to in this section

- Data Protection Act 2018
- Financial Statements
- Financial Systems Access Policy
- Guidance on Compliance with the Data Protection Act
- Information Security Policy
- Organisation of the University
- Policy on the Use of External Auditors for Non-Audit Services
- Policy on the Use of Internal Auditors for Non-Audit Services
• Records Management Policy
• Statement of Recommended Practice Accounting for Further and Higher Education
• Treatment of Research Residual Project Balances
• Value for Money Policy (under review)
4. Income, commercial activities, and banking

This section sets out the requirements to enable the University to identify, collect and bank all income to which it is entitled.

Related sections

Section 5 - Income from gifts and donations.
Section 9 – Tangible assets and significant projects, sets out the requirements concerning the investment in, and disposal of, buildings and other resources, as well as consideration of commercial arrangements with regards to non-University use of University premises or facilities and the granting of leases or licenses.

4.1. Tuition fees

Council approves the tuition fee framework after consultation with Senate. The Director of Finance approves individual fees after consultation with the Director of Student Recruitment, Marketing and International Affairs and the Head of School.

4.1.1. Tuition fee waivers and discounts

The Director of Finance approves procedures for the application of fee waivers and discounts.

4.2. Student residences rents

Council approves student residence rents on the recommendation of the Strategic Performance and Resources Committee, following discussion between the Director of Estates and Facilities Management and the Students’ Union.

4.3. Funding body grants

The Director of Finance is responsible for ensuring that all grants (except for project funding for research, knowledge exchange and consultancy) notified by the funding body and other bodies are received and appropriately recorded in the University’s accounts. The Director of Research and Enterprise is responsible for ensuring that project funding for research, knowledge exchange and consultancy are received and recorded in the University’s accounts.

4.4. Research grants and consultancy

Section 11 – Research, Knowledge Exchange and External Professional Activities including Consultancy sets out the requirements for income from research and other related activities.

4.5. Other income from goods and services

Goods and services (including rents and letting, conferences and other supply under University trading activity) should only be supplied where it is advantageous for a University purpose, consistent with the University Charter and Statutes, and does not jeopardise its charitable status.

In setting levels of charges for all goods and services members of staff must seek to recover the full economic costs (FEC) of providing that good or service. Where this is not possible under the terms of the contract, members of staff should ensure that they seek the maximum allowable and that any decision to charge less than FEC is fully justified and documented.

Property can only be let through leases and licenses to occupy. These must be approved by the
Chief Operating Officer and the Director of Finance.

The Director of Finance or Chief Operating Officer must be consulted in advance of any agreement to supply any other goods and services.

All receipt forms, invoices, tickets or other official documents in use and electronic collection systems must have the prior approval of the Director of Finance.

4.6. Receipt and banking of income

Members of Staff must immediately forward any income to the Director of Finance who will ensure prompt and secure banking. Members of Staff receiving income (cash, cheques, etc.) must follow the Income Policy and Income Procedures.

4.7. Credit and billing arrangements

Billing arrangements for invoicing of University income are the responsibility of the Director of Finance.

Credit should only be extended to customers after receiving evidence that amounts invoiced will be paid as they become due. Advice and guidance may be sought from The Director of Finance on the standards and nature of evidence required.

4.8. E-commerce

The Director of Finance may be able to facilitate receipts, other than tuition and student residences rents, by collecting income using appropriate facilities on the University website.

The Director of Finance approves all credit and debit card transaction processing, which must be compliant with the PCI Security Standards Council’s data security standards.

4.9. Debt collection

Members of Staff must ensure that all sales transactions are billed through the Finance System at the point of sale or delivery of service or as soon as possible afterwards, or when an appropriate milestone is reached to ensure the timely capture of debts due to the University.

The Director of Finance is responsible for ensuring that outstanding debts are monitored and that there is swift and effective action to collect overdue debts from students, former students, sponsors, companies and third parties.

Robust debt management policies and procedures will apply to ensure all debt is collected. Only in exceptional circumstances is debt considered for write-off, in accordance with the Debt Management Policy for Bad Debt.

Heads of School and Directors of Professional Service are responsible for ensuring that appropriate records are kept, performance requirements met and that no actions are taken that may prejudice the University’s ability to recover debt.

4.10. Grants and funding received for specific purposes (specific and earmarked accounts)

Awards of grants and funding for specific purposes or programmes must be accounted for separately and identifiably. The Director of Finance will nominate a Head of School or Director of Professional Service to ensure that funds are spent and the terms and conditions of these grants and awards are met. Failure to meet these conditions may require the University to reimburse the funds and/or incur financial penalty.

Any loss to the University resulting from a failure to meet conditions of funding is the responsibility of the Head of School or Director of Professional Service and charged against the funds of the School or Division.
4.11. Income recognition

The Director of Finance will recommend the accounting policies in respect of income recognition to Audit and Risk Committee and Council.

4.12. Treasury and investment management

Council, on the recommendation of the Strategic Performance and Resources Committee, is responsible for approving the University’s Treasury and Investment Management Policy setting out a strategy and policies for cash management, long-term investments and borrowings. This will require compliance with funding body rules regarding approval for any secured or unsecured loans that go beyond the general consent levels set out in the Terms and Conditions of funding for higher education institutions.

The Treasury and Investment Management Policy includes provisions and rules which define how the University:

• organises its banking arrangements
• raises finance and borrowings
• invests short and long-term cash funds
• invests in long-term non-cash and endowment assets.

4.13. Banking controls

The Director of Finance is responsible for the implementation of the University’s banking arrangements, including the issue of cheques and other financial instruments (BACS, CHAPS, Faster Payments etc.).

The Treasury and Investment Management Policy defines the responsibilities and delegations which govern the opening of new bank accounts. All bank accounts shall be in the name of the University or one of its subsidiary undertakings and joint ventures.

All cheques drawn and all automated transfers on behalf of the University, such as BACS, must be authorised in accordance with the prevailing bank mandate. The Director of Finance is responsible for ensuring that all bank accounts are subject to regular reconciliation, ensuring the appropriate investigation and follow up of large or unusual items.

4.14. Borrowing powers, leases, hire purchase contracts, guarantees and indemnities

The University’s Treasury and Investment Management Policy governs the arrangements for borrowing or entering into leases, hire purchase contracts and guarantees.

In respect of long-term borrowing the Director of Finance will recommend an appropriate Borrowing Policy to Strategic Performance and Resources Committee for approval by Council as required prior to new phase of borrowing.

No borrowing can be entered into without the approval of the Director of Finance under the explicit authority of Council. No guarantees or letters of comfort are to be issued except with the written approval of the Director of Finance. All leases and hire purchase contracts for equipment or other equivalent assets valued in excess of delegated authority must be referred to the Director of Finance for approval.

The Director of Finance is responsible for the approval of all indemnities given on behalf of the University and any member of staff asked to give an indemnity, for whatever purpose, should refer the matter to the Director of Finance before any such indemnity is given. The member of staff should also consult with the Director of Research and Enterprise if the indemnity relates to research or knowledge transfer.

The Director of Finance is responsible for maintaining a register of all indemnities.
4.15. **Money laundering**

The **Director of Finance** is responsible for maintaining appropriate arrangements for the prevention of money laundering. These are set out in the University’s [Anti Money Laundering Policy](#).

4.16. **Sanctions, embargoes, and restrictions**

It is not permitted to enter into transactions with any individual or organisation that is the subject of sanctions, embargoes or restrictions imposed by the United Nations Security Council, European Union, UK Government or any other government or organisation with whom the University is required to comply by virtue of a contractual or regulatory obligation.

An individual or organisation may be the subject of sanctions, embargoes, or restrictions by express inclusion on a published list or by association with another individual or organisation appearing on a published list. Individuals and organisations may be the subject of sanctions, embargoes, or restrictions because they originate from, operate in or have association with a particular industry, regime, and country or otherwise defined geography appearing on a published list.

The **Director of Finance** may consider and authorise any transaction the detailed arrangements of which are permitted under contractual and statutory rule.

The agreement to terms in a contract that bind the University to apply sanctions imposed by any other authority than the United Nations, European Union or the United Kingdom Government must be authorised by the **Director of Finance**.

**Policies, procedures, and other documents referred to in this section**

- Borrowing Policy
- Debt Management Policy for Bad Debt
- [Full Economic Costing Procedure](#)
- Income Policy
- Income Procedures
- Income Recognition
- [Anti-Money Laundering Policy](#)
- Other Income and Services Rendered Policy
- [PCI DSS](#) (payment card industry data security council) Standards
- [Treasury and Investment Management Policy](#)
- University Charter and statutes
- [Student Debt Recovery Policy](#)
5. **Income from gifts and donations**

This section sets out the University requirements regarding control, financial accounting and investment of philanthropic gifts and donations.

**Related sections**

The management and control of income from fees, grants, goods and services is considered in Section 4 – Income, commercial activities and banking.

**5.1. Management and control**

The Director of Development and Alumni Relations is responsible for the receipt and control of gifts and donations to the University. These belong to the University and not to any individual and are governed by the University's Donations Policy, incorporating policy relating to the financial administration of gifts and donations. The **Development and Alumni Relations Office** is the central point for the acceptance of all philanthropic gifts and donations. Gifts and donations must be notified to the **Director of Development and Alumni Relations** who will either accept or decline offers as appropriate and in accordance with the above policies.

The **Director of Development and Alumni Relations** will confirm with the **Director of Finance** a responsible officer, **Head of School** or **Director of Professional Service** who will have devolved responsibility for the management, control, and spending of any such gift or donation.

It is important that expenditure is properly managed, and any expenditure in excess of the gift or donation will be charged to the budget of the responsible **Head of School** or **Director of Professional Service**.

The **Director of Finance** must approve transfers of endowment to other institutions.

**5.2. Accounting for gifts and donations**

Gifts and donations may create restricted funds where the purpose to which the gift may be applied is restricted, non-restricted funds where there is no such restriction, and endowment funds which are to be held for the long-term. Gifts in excess of £50,000 to be held for the long-term are set up as endowments. No interest receivable will be allocated to unspent balances on restricted and unrestricted funds. Endowment balances will be augmented by interest at a rate determined by the **Director of Finance**.

**5.3. Investment of endowment funds**

The management of endowment investments is governed by the Treasury and Investment Management Policy which is approved by the **Strategic Performance and Resources Committee**.

The **Director of Finance** is responsible for maintaining a record of the requirements for each endowment fund and for advising the **Strategic Performance and Resources Committee**, on an annual basis, on the control and management of endowment investments under the University’s Treasury and Investment Management Policy.

The **Director of Finance** maintains records of income and expenditure for each endowment fund and is responsible for the proper use of the income with respect to the rules of the specific fund and the scope of the University's general charitable purposes.
The Director of Finance is responsible for ensuring that the University’s endowment funds are operated subject to Charity Law, and the guidance and specific requirements of the Charity Commission (the Charity Regulator). The Director of Finance is responsible for ensuring Audit and Risk Committee receive appropriate assurance that this is being undertaken effectively.

Policies, procedures, and other documents referred to in this section

- Donations Policy
- Financial Administration of Gifts and Donations Policy
- Treasury and Investment Management Policy
6. **University subsidiary undertakings and joint ventures**

This section sets out the University requirements in relation to University subsidiary undertakings and joint ventures.

6.1. **Subsidiary undertakings and joint ventures**

For legal or commercial reasons, the University may decide to carry out activity or to exploit University-owned intellectual or other property or rights through a subsidiary undertaking or joint venture.

University subsidiary undertakings and joint ventures may only be set up with Council approval.

It is the responsibility of Council to establish the shareholding arrangements and appoint directors of companies wholly or partly owned by the University.

Where the University is the majority shareholder:

- the Director of Finance will report on salient business activity during the preparation of the consolidated accounts of the University
- the University’s internal and external auditors shall usually be appointed to such entities
- the entity’s financial year shall be co-terminus with that of the University.

All wholly or majority owned subsidiary undertakings and joint ventures are expected to adhere to the University Financial Regulations except where Council has approved the application of alternative arrangements on the recommendation of the Audit and Risk Committee.

Brighton and Sussex Medical School (BSMS) follows the requirements of the University of Sussex Financial Regulations and the financial policies of the University of Sussex.

Once authorised, such variations must be documented in writing to the entity by the University Director of Finance.

A register of all University interests in subsidiary undertakings and joint ventures, whether or not they are controlled by the University, shall be maintained by the Director of Finance.

6.2. **Brighton and Sussex Medical School**

Brighton and Sussex Medical School (BSMS) is a joint activity which is operated jointly by the University of Brighton and the University of Sussex and is governed by a Memorandum of Agreement between the two universities.

BSMS follows the requirements of University of Sussex financial regulations.

BSMS may follow the policies of the University of Sussex or the University of Brighton, depending on which university is the designated lead for an area in the Memorandum of Agreement.

It follows the financial policies of the University of Sussex.

**Policies, procedures, and other documents referred to in this section**

- BSMS Memorandum of Agreement
7. **Financial commitments and expenditure**

This section sets out the University requirements regarding external commitments and expenditure of all University funds, irrespective of source, to ensure compliance with external regulations and the proper use of University funds. This includes all requisitioning, ordering and use of external suppliers to acquire goods or services, the use of University purchasing cards, cash advances and petty cash, contractual commitments, and reimbursement of out of pocket expenses.

**Related sections**

Expenditure related to grants and funding received for specific purposes (specific and earmarked accounts) is considered in Section 4 – Income, commercial activities, and banking.

Requirements regarding expenditure on staff costs are considered in Section 8 - Pay expenditure.

Requirements regarding the safeguarding of assets acquired using University funds are considered in Section 9 – Tangible assets and significant projects.

7.1. **Purchasing policy**

It is a requirement of the University that the acquisition of supplies, equipment and services should deliver the best value for money to the University regarding considerations of cost, quality, delivery, and sustainability.

The **Director of Finance** is responsible for putting in place an appropriate Purchasing Policy. This policy includes direction as to the appropriate routes for the purchasing of different external goods and services, for example, through mechanisms including collaborative purchasing, procurement frameworks and approved suppliers. These procedures will support those engaged in all types of purchasing and other expenditure of University funds in meeting the University value for money requirements and ensure compliance with external regulation.

7.2. **Segregation of duties**

There should be segregation of duty for all financial commitments made by the University (including purchase orders, purchasing cards and out of pocket expenses). This means that there should be at least one independent individual that is part of the authorisation process that is not the requisitioner, cardholder or claimant or a member of staff deriving a significant benefit from the transaction. In defined circumstances the **Director of Finance** can authorise exceptions to this principle for operational reasons where in his judgement the risk to the University is very low.

7.3. **Purchase orders**

The **Director of Finance** is responsible for prescribing the form of the purchase order which will set out the University’s standard terms of purchase. This purchase order must be completed and approved on the University financial system to ensure that:

- the budget holder is satisfied that the commitment is for an appropriate business expense against an approved budget, and that there are sufficient funds within a budget to accommodate this cost and any future commitments that will be required from the budget
- other staff, such as the relevant procurement expert, are correctly involved.
Use of the purchase order is compulsory in all situations except those set out in the University Purchasing Policy or where specific written dispensation has been given by the Director of Finance.

7.4. Contractual arrangements

Authority to sign a contract on behalf of the University is set out in the scheme of delegated financial authorities maintained by the Director of Finance and appended to these Regulations.

The Vice-Chancellor, the Chief Operating Officer or the Director of Finance acting under powers of delegation from the Vice-Chancellor, is authorised to amend the list of contract signatories for operational reasons with retrospective notification to Audit and Risk Committee at its next meeting.

Staff who are authorised to sign contracts on behalf of the University must ensure that supplier terms offered are not in conflict with the University’s standard terms and conditions. Any agreement to a contract that is not in accordance with the University’s terms and conditions must be approved by the Director of Finance.

Once a contract is signed, an official University purchase order must be raised and approved through the standard purchase approval route.

7.5. Receipt of goods and services

All goods should be received at the specified delivery address and checked by a designated individual to ensure segregation of duties, and to confirm that they match the description of what was ordered and are of the appropriate quality.

The University Purchasing Policy and associated procedures set out more detailed responsibilities and processes to be followed with regards to receipt of goods and services to ensure

- prompt recording on the finance system
- payment is only made where quality and quantity are satisfactory.

7.6. Payment of invoices

The Director of Finance is responsible for making payments to suppliers of goods and services to the University.

The procedures for the making of all payments shall be in a form specified by the Director of Finance.

The Director of Finance is responsible for deciding the most appropriate method of payment for categories of invoice.

Invoices will only be paid where they can be matched to orders and confirmation of goods/services received on the financial system or in accordance with the exceptional procedures put in place by the Director of Finance.

It is the University’s policy to pay all regular suppliers according to the University’s standard terms, or other terms where agreed by the Director of Finance.

7.7. University Purchasing Cards

Where appropriate, the Director of Finance may approve University of Sussex purchasing cards to be issued to certain staff in accordance with the University Purchasing Policy.
Purchasing cards must be used for the payment of valid business expenses only and the requirements of the University Purchasing Policy and supplementary guidance for cardholders must be complied with at all times.

Budget holders will review and authorise monthly purchasing card transactions on a timely basis.

7.8. **Out of Pocket Expenses**

The University shall reimburse reasonable out of pocket expenditure relating to travelling, accommodation and other incidental expenses wholly, exclusively and necessarily incurred by a member of staff, others connected with the University, or other individual in the proper performance of their duties where there are no alternative purchasing routes available. All expense claims must be supported by receipts, invoices, or other evidence of expenditure and in the format required by the Director of Finance. Requirements relating to the incurring and re-imbursement of out of pocket expenses are contained in the University Purchasing Policy, which must be followed.

The Purchasing Policy provides guidelines on appropriate expense claims and ensures compliance with HM Revenue & Customs income tax requirements.

7.9. **Cash advances, loans, guarantees and underwriting of liabilities**

Loans and advances are operated exceptionally, under conditions approved by the Director of Finance, or the Director of Human Resources where the loan or advance relates to pay or salary.

The University will, in no circumstances, offer any guarantee or underwrite any liabilities of a member of staff or other person connected with the University.

7.10. **Purchasing using petty cash**

In limited cases the Director of Finance may authorise a petty cash float to be provided at the written request of a Head of School or Director of Professional Service.

Petty cash must only be used to purchase goods and services required by the area in question where there are no alternative purchasing routes available. It must never be used for personal loans or expenditure, to cash personal cheques or for the payment of fees, wages or salaries.

The Head of School or Director of Professional Service is responsible for ensuring the security and administration of the cash in accordance with the University Petty Cash Procedure.

7.11. **Sanctions, embargoes, and restrictions**

It is not permitted to enter into transactions with any individual or organisation that is the subject of sanctions, embargoes or restrictions imposed by the United Nations Security Council, European Union, UK Government or any other government or organisation with whom the University is required to comply by virtue of a contractual or regulatory obligation.

An individual or organisation may be the subject of sanctions, embargoes, or restrictions by express inclusion on a published list or by association with another individual or organisation appearing on a published list. Individuals and organisations may be the subject of sanctions, embargoes, or restrictions because they originate from, operate in or have association with a particular industry, regime, and country or otherwise defined geography appearing on a published list.
The Director of Finance may consider and authorise any transaction the detailed arrangements of which are permitted under contractual and statutory rule.

Policies, procedures, and other documents referred to in this section

- [Petty Cash Procedure](#)
- [Purchasing Policy](#)
8. Pay expenditure

This section sets out the Financial Regulations regarding the appointment and remuneration of members of staff.

Related sections

Subject to the requirements of paragraph 8.7 below, services of consultants or agency staff who are not deemed under HMRC IR35 regulations to be acting as employees of the University should be acquired through the standard purchasing routes as set out in Section 7 - Financial commitments and expenditure.

8.1. Remuneration of University staff

Council determines the principles and strategy for the reward of all staff employed by the University, through the Remuneration Committee.

The Director of Human Resources is responsible for:

- prescribing or approving the form of all timesheets and other pay documents
- payment of salaries, wages, and overtime payments to all staff, including those working variable hours
- payments to external examiners and casual staff via the University payroll
- ensuring segregation of duties and appropriate authorisation for all such payments made by the University to ensure the proper use of University funds
- the statutory reporting of all the relevant payments set out above.

8.2. Creation of posts and appointment of University staff

It is the responsibility of the Vice-Chancellor to create new posts and to appoint members of staff within the annual budget approved by Council.

Recruitment and appointment of academic and professional services members of staff should follow University Human Resources procedures following relevant management and financial approval.

All offers of employment with the University shall be made in writing by Human Resources. All University staff will normally be appointed in accordance with the University salary structure approved by Council and in accordance with the grading, terms and conditions of service for the post.

8.3. Severance payments

Council is responsible for approving severance payments to senior staff in accordance with the Office for Student’s guidance on severance payments to senior staff in higher education.

Council is responsible for the approval of any scheme of payments for early retirement or voluntary severance for all staff in a case of organisational change.

The Vice-Chancellor and the Director of Human Resources may make severance payments to individual staff on comparable terms to the approved Council scheme for early retirement or voluntary severance or mutually agreed termination where severance is considered to be in the management interest of the University.

8.4. Pension arrangements

Council is responsible for undertaking the role of employer in relation to appropriate pension arrangements for employees. The Director of Human Resources is responsible for day to day pension matters including paying contributions to various authorised pension schemes and preparing the annual return to various pension schemes.
The **Director of Human Resources** is responsible for the auto enrolment of relevant **staff**, the eligibility to pension arrangements of all **staff**, and for the initiation or cessation of deductions.

### 8.5. Provision of information

**Heads of School** and **Directors of Professional Services** are responsible for ensuring that the **Director of Finance** and the **Director of Human Resources** are provided promptly with all information they may require in connection with the appointment, resignation or dismissal of **members of staff**, and on any contractual change.

The **Director of Human Resources** will keep the **Director of Finance** informed of all other matters relating to personnel for budgetary purposes, except regarding staff planning in the planning round.

### 8.6. Statutory records and compliance

The **Director of Human Resources** is responsible for keeping all statutory and other records relating to payroll and for compliance with all relevant legislation and statutory requirements.

### 8.7. Consultants, agency staff and persons engaged through Personal Service Companies

Engaging the services of consultants or personal service companies is subject to prior approval from the **Director of Human Resources** and the **Director of Finance**.

In order to comply with HMRC legislation the employment status of all workers providing such services will be assessed. Where an individual provides services doing a similar job in a similar manner to an employee, the University will deduct tax and National Insurance (NI) from the payment as required under HMRC IR35 regulations. Such workers will be paid through the University’s payroll system. If the University can evidence that the payment for an individual’s services should not be subject to tax and NI, then those services should be acquired through the standard purchasing routes as set out in Section 7 – Financial commitments and expenditure.

Agency staff should be acquired through the standard purchasing routes as set out in Section 7 – Financial commitments and expenditure. Such staff will be paid by the agency, but it is still the responsibility of the University to determine the employment status of the worker.

### Policies, procedures, and other documents referred to in this section

- [Conditions of Service](#)
- [Code for senior staff remuneration published by the Committee of University Chairs](#)
- [HR Website](#)
- [Salary Scales](#)
9. **Tangible assets and significant projects**

This section sets the University requirements regarding the acquisition, safeguarding and disposal of tangible assets and to significant University projects to acquire or develop all types of assets.

**Related sections**

Requirements regarding cash assets and investments are considered in Section 4 – Income, commercial activities, and banking.

Responsibility for the security of petty cash is set out in Section 7 – Financial commitments and expenditure.

Requirements regarding the purchasing of assets are considered in Section 7 - Financial commitments and expenditure, and Section 3 – Financial management and control.

Insurance requirements are considered in Section 10 - Risk and insurance.

Intellectual property is considered separately in Section 11 – Research, knowledge exchange and external professional activities including consultancy, and Section 4 – Income, commercial activities, and banking.

9.1. **Significant projects**

Projects with cash outflow over £10 million (whether incurred directly by the University or University group, or by third parties on behalf of the University) must be approved by Council in all cases.

Projects with cash outflow over £5 million must be approved by Council where one or more of the following criteria are met:

- project outcomes are not within the University’s Strategy
- there is first time use of an implementation route e.g. a delivery method for a capital development not used by the University before
- it is the formal assessment of the **University Executive Group** that the risk profile exceeds the normal University risk appetite.

Significant projects will be reviewed over their lifecycle by **Capital Programmes Committee**, who will report on progress to Council.

Subject to Council approval thresholds, Council approval is not required for:

- routine tenders for multi-year goods and services such as legal services and energy procurement, except in the case of a novel delivery method or significantly different risk profile
- revenue expenditure already included within the University’s budget and 2-year financial forecast returned annually to the Office for Students, unless the formal assessment of the **University’s Executive Group** is that there is significantly increased risk profile.

Arrangements for the approval of projects and expenditure outside of the relevant Council approval criteria are the responsibility of the **Vice-Chancellor**.
9.2. Refurbishment, maintenance, and related investment in estates

Expenditure on the refurbishment, maintenance, and repurposing of the estate, including space moves, is allocated within the Council approved annual budget.

Spending plans within this allocation are approved by the Chief Operating Officer following consultation at the Capital Infrastructure and IT Project Board.

9.3. Other discretionary works

Discretionary works not included in the annual plan above, but which arise on an ‘emergency’ basis due to unforeseen circumstances, are approved by the Vice-Chancellor.

9.4. School and directorate funded property works < £1m

The Policy on Approval of Schools and Professional Directorates Funded Works sets out the requirements and approval process with regard to work related to the University’s property portfolio up to the value of £1m, which is funded from the delegated budget of a Head of School or Director of Professional Service.

9.5. Acquisition and disposal of assets

- **Land and buildings**
  All freehold and long leasehold (i.e. commitment to a term longer than 20 years) land and building acquisitions or disposals over £10m can only be undertaken with authority from Council.

  Acquisitions or disposals of freehold and long leasehold land and buildings with a cash impact over £5 million must be approved by Council where one or more of the following criteria are met:
  
  o the acquisition or disposal are not within the University’s Strategy
  o there is a first time use of an implementation route not used by the University before
  o it is the formal assessment of the University Executive Group that the risk profile exceeds the normal University risk appetite.

  In some cases, funding conditions attached to the acquisition of the asset may impose constraints on disposal that must be addressed.

- **Other tangible assets**
  With the exception of land and buildings, assets will be acquired in accordance with purchasing and financial management requirements as set out Section 7 - Financial Commitments and Expenditures, and Section 3 - Financial Management and Control.

  In the case of motor vehicles, the prior written permission of the Chief Operating Officer is required before acquisition.

Disposal of assets must be in accordance with procedures defined by the Director of Finance.

Heads of School and Directors of Professional Services must ensure that best value (normally expected to be market value) is obtained for the sale of any goods, including obsolete stock, to external bodies or to members of staff. The standard University procedure for accounting for a sale and the receipt of sales proceeds should be followed and the Director of Finance should be consulted for advice regarding VAT and taxation implications.

9.6. Care, custody, ownership, and security of assets
All assets acquired either directly or indirectly using University funds must be owned in the name of the University. Funds from research grants and contracts and those held in residue accounts and other devolved codes are University funds, and therefore assets purchased from these funds are owned by the University and will be retained by the University in the event of the departure of the Principal Investigator unless otherwise set out under the terms of the grant or contract.

Heads of School and Directors of Professional Services are responsible for ensuring the care, custody, and security of the assets within their control. This includes buildings (in conjunction with Sussex Estates and Facilities), plant, equipment and furniture, IT equipment, vehicles, stocks and stores. This also includes assets purchased from all sources, including research grants and contracts and residue accounts. They are responsible for ensuring that assets owned by the University shall, so far as is practical, be effectively marked to identify them as institution property and recorded in an appropriate Asset Register.

All individuals are responsible for the security of the University's property within their control and for avoiding loss.

Specific requirements also apply dependent on the nature of the asset.

9.6.1. University buildings and facilities

The Chief Operating Officer must authorise the use of University premises or facilities for non-University activities, and for the granting of leases or licenses for the use of University space for any purpose.

The Chief Operating Officer may authorise the appropriate Head of School or Director of Professional Service to give written approval for such use. The Head of School or Director of Professional Service must ensure that a commercial agreement, approved by the Director of Finance, is put in place where advised by the Chief Operating Officer.

9.6.2. Plant, equipment, and furniture

As a minimum, all University plant, equipment, and furniture with a unit cost over £5,000 must be recorded in the appropriate form of asset inventory as prescribed by the Director of Finance.

This is the responsibility of Heads of School and Directors of Professional Services for all such assets under their control. This includes items donated or held on trust.

9.6.3. IT and mobile technology

Arrangements for the care, custody and security of IT and mobile technology assets are specified by the Director of Information Technology Services in the IT Asset Management Policy.

9.6.4. Use of motor vehicles

University vehicles may only be used by authorised personnel on University business. The Head of School or Director of Professional Service should maintain a record of authorised drivers.

University vehicles should not usually be used for travel to and from work and they should usually be left on University premises at night. Where the use of University vehicles is authorised for travel to and from work and they are not left on University premises at night, the member of staff is likely to be taxed on the benefit enjoyed. It is
the responsibility of Heads of School and Directors of Professional Service to ensure that all University vehicles and persons authorised to drive these vehicles are appropriately insured.

9.6.5. Stocks and stores

Where a School or Division operates local stocks or stores the Head of School or Director of Professional Service is responsible for establishing procedures to ensure that stocks and store items are ordered only in appropriate quantities of suitable quality at the best terms available, after appropriate requisition and approval. They are responsible for establishing procedures to ensure that stocks and stores are adequately protected against loss, misuse, or obsolescence. Stocks of all items should be maintained at the minimum requirement level and regular inspections and stock checks should be carried out.

Heads of School and Directors of Professional Services are responsible for ensuring that procedures are in place to account for all stock movements and the correct allocation to the appropriate user.

Certain stocks as defined by the Director of Finance require valuation in the University balance sheet. In this case the Head of School or Director of Professional Service must ensure that there is an annual stock-take and valuation. Procedures must be approved by the Director of Finance.

Stocks should be valued at the lower of cost or net realisable value.

9.7. Personal use of University assets

Whilst limited incidental personal use of University assets supplied to individuals to assist them in their work is acceptable (e.g. laptops, mobile phones), generally assets owned or leased by the University shall not be subject to personal use without proper authorisation in writing by the Head the School or Director of Professional Service.

Care must be taken not to incur a taxable benefit and any cases of doubt should be referred to the Director of Finance or Director of Human Resources.

Policies, procedures, and other documents referred to in this section

- Approval of Schools and Professional Directorates Funded Works Policy
- IT Asset Management Policy
- Disposal of Assets [link to be added]
- Major Projects Approval Process
- Income Procedure
10. Risk and insurance

This section sets out the University’s requirements concerning risk and the management of risk, together with its insurance requirements.

Related sections

Assets, including motor vehicles, are included in Section 9 – Tangible assets and significant projects.

10.1. Risk management

Council is responsible for ensuring that the University has a sound system of internal management and control that includes a strategy for the management of risk and a framework through which that is delivered. The framework encompasses all types of risk, be that at an organisational, operational or project level.

The Audit and Risk Committee oversee the operation of that framework to ensure Council’s risk management strategy is delivered effectively and reports to Council annually with regard to its effectiveness. Council reports annually to the Office for Students on the University’s approach to risk management.

Within the framework, a central Risk Register is maintained by the University. This Register is monitored, updated, and reported on to an agreed schedule, proportionate to the potential impact of the identified risks and the risk appetite of the community/activity exposed. Where necessary, individual risks are escalated to Audit and Risk Committee and/or Council in a timely manner for consideration. It is the role of Audit and Risk Committee to review and recommend the Risk Register for Council’s approval.

Heads of School and Directors of Professional Services are responsible for ensuring that any agreements entered into by their Schools or Divisions with external bodies mitigate commercial risk and cover any legal liabilities to which the University may be exposed.

10.2. Insurance

When planning new or reviewing existing activities, or entering into a new contract to provide teaching, research or other services, members of staff must consider the risks involved and discuss the need for insurance cover with Director of Finance.

The Director of Finance is responsible for the University’s insurance arrangements and must ensure that adequate cover is in place to meet regulatory and legal obligations, safeguard the University’s assets, protect its members of Council and members of staff, and mitigate the University’s liabilities.

The Director of Finance will implement arrangements to provide insurance advice and manage claims. The Corporate Insurance Policy deals with the management of the University’s insurance arrangements.

The Director of Finance will keep a register of all insurances and the property and risks covered and will report any matters of significance to the Audit and Risk Committee.

10.2.1. Research and knowledge exchange project risks

The Director of Research and Enterprise is responsible for identifying and obtaining costs for additional insurance cover for activities undertaken under a research or knowledge transfer grant or contract, where the activities are not covered by the University’s standard insurance policy or an indemnity from the funder.

Where the grant or contract is accepted the Director of Research and Enterprise will notify the Director of Finance who will arrange the additional insurance cover.
10.2.2. New risks and claims

All members of staff and others connected with the University, when taking on an activity, must take advice from the Director of Finance who will consider whether risks are acceptable or if insurance is necessary and will determine the appropriate insurance.

In particular, Heads of School and Directors of Professional Services must take advice from the Director of Finance to ensure that any agreements negotiated within their Schools and Divisions with external bodies contain adequate insurance provisions to cover legal liabilities and indemnities to which the University may be exposed.

Heads of School and Directors of Professional Services must promptly notify the Director of Finance of any potential new risks and additional property and equipment that may require insurance and of any alterations affecting existing risks.

Heads of School and Directors of Professional Services must advise the Director of Finance immediately of any event that may give rise to an insurance claim. The Director of Finance will notify the University’s insurers and, if appropriate, prepare a claim in conjunction with the Head of School or Director of Professional Service for submission to the insurers.

Heads of School and Directors of Professional Services are responsible for ensuring that suitable records are kept of plant which is subject to inspection by an insurance company and for ensuring that inspection is carried out in the periods prescribed.

10.2.3. Travel

Members of staff and others connected with the University travelling abroad or staying away from home overnight in the UK on University business must arrange cover under the University’s Travel Insurance Policy.

All staff and others connected with the University using their own vehicles on behalf of the University shall maintain appropriate insurance cover for business use.

Policies, Procedures, and Other Documents referred to in this Section

- Travel insurance policy
- Central Risk Register
- Register of Insurances
- Risk Management Strategy
- Strategic Risk Register
11. **Research, knowledge exchange and external professional activities including consultancy**

This section sets out the regulations regarding externally funded research, knowledge exchange and external professional activities (including consultancy).

Support for postgraduate research students is included in this section, whilst noting that only those elements funded by eligible third parties such as commercial organisations can be reported as ‘research’ income.

**Related sections**
Requirements regarding income and the commercial exploitation of the University’s intellectual assets are set out in Section 4 – Income, commercial activities, and banking.

Requirements regarding the expenditure of University funds are set out in Section 7 - Financial commitments and expenditure.

Requirements regarding the use of University buildings are set out Section 9 – Tangible assets and significant projects.

Requirements regarding insurance are set out in Section 10 – Risk and insurance.

11.1. **Standards of conduct**

All research, knowledge exchange and external professional activities should be academically and professionally appropriate, should not bring the University’s good name into disrepute, should be consistent with the University Charter and Statutes, and should not jeopardise the University’s charitable status. Principles and specific requirements are set out in the University’s Code of Practice for Research.

All members of staff (and other individuals associated with the University) have a duty of confidentiality to the University, and to its external customers and funders.

11.2. **Overarching responsibilities with regards to externally funded work**

The Director of Research and Enterprise is responsible for prescribing all relevant University policies and procedures and for authorising all applications, negotiating all terms, accepting all awards, and entering into related agreements on behalf of the University.

The Director of Research and Enterprise may delegate responsibilities where appropriate and as covered by a relevant scheme of delegation with the prior authorisation of the Chief Operating Officer or Director of Finance. All Financial delegations must be made and in accordance with the Financial Delegations Policy.

Each Head of School and Director of Professional Service is responsible for ensuring that externally funded work is appropriately priced with reference to the terms of funding, Full Economic Costing (FEC) principles, and School resources. Where a Head of School or Director of Professional Service is the Investigator, their line manager has these responsibilities.

Each Investigator is responsible for ensuring that externally funded work is performed in compliance with the terms of funding and in accordance with these Financial Regulations and relevant University policy.

All Individuals are responsible for complying with relevant University policy and procedures, notably the Code of Practice for Research, the Research Governance Code of Practice, the Policy on External Professional Activities, and the Policy on Exploitation and Commercialisation of Research.
11.3. **Research and knowledge exchange grants and contracts**

Each School has agreed objectives in relation to its research and knowledge exchange activities, and the generation of income to support those objectives. Within that context, **academic staff** will seek support, on appropriate terms, from external funders and customers for specific research and knowledge exchange programmes and projects, ensuring that these are consistent with the University’s academic interests and its strategic plan.

Research (the original investigation undertaken to gain knowledge and understanding) must not be undertaken as consultancy (the provision of expert advice to external clients) or as a service, or vice versa. The University (and the higher education sector) uses the Frascati definition of research which is used by governments and others internationally. This definition underpins that used in the Research Excellence Framework (REF).

Although a funder’s support, whether in money or in kind, is usually to enable a named **member of staff** (“the Investigator”) to undertake a specified project, the formal agreement (“the award”), whether in the form of a grant or contract, is normally between the funder and the University. Such support is therefore subject to these Financial Regulations and to any relevant institutional policies, in addition to any terms the University accepts in the agreement with the funder.

The **Director of Research and Enterprise** is responsible for authorising all applications, negotiating all terms, accepting all awards, and entering into related agreements on behalf of the University. The **Investigator** is responsible for ensuring that the financial and contractual implications are appraised and approved by Research and Enterprise Services and must involve them at the earliest opportunity. The **Investigator** is also responsible for ensuring that their **Head of School** or **Director of Professional Service** is appraised of the academic, financial and contractual implications.

Research and knowledge exchange projects or activities may occur via a number of routes, for example:

- as a consequence of an individual researcher or group of researchers proposing ideas to a researcher funder
- by a researcher or researchers responding to a call for ideas against a specific topic
- by a researcher or researchers responding to a tender process for a defined piece of work
- via an iterative discussion with a customer about work that will meet their requirements.

Whilst there are various routes for seeking external funding, consideration and authorisation of such funding is managed through a broadly common approval framework in which no **member of staff** may submit applications and tenders, accept awards, or enter into agreements or other commitments on behalf of the University unless they have been given authorisation to do so by the **Director of Finance**.

11.3.1. **Costing and pricing of research and knowledge exchange activities**

The **Director of Research and Enterprise** is responsible for ensuring that the full economic cost of each research or knowledge exchange project is established, before any application or tender is submitted and prior to any contractual agreement, using the Transparent Approach to Costing (TRAC) methodology and overhead rates issued by the **Director of Finance**. Projects should normally be priced to recover full economic cost as a minimum, except where the prospective funder is a UK Research Council, a UK or overseas Charity, or another public body in the UK or elsewhere with published rules limiting the costs it will meet.
In developing projects, proposals should be subject to suitable internal review as set out in the Policy on Internal Review of Research. Where projects are proposed at less than full cost, the **Investigator**, Research and Enterprise Services and the **Investigator’s Head of School** or **Director of Professional Service** should ensure that as far as possible all appropriate allowable costs consistent with the principles of TRAC/FEC and the funder’s Terms and Conditions, are charged as direct costs so as to minimise the cost to the University of undertaking work on such terms.

Projects with all other organisations, including industry and government bodies, should normally be priced to at least recover full economic costs. Where the **Investigator** and **Head of School** or **Director of Professional Service** wish to price below full cost, they must provide written justification to the **Director of Research and Enterprise** within the internal approval framework, prior to submission.

**11.3.2. Research and knowledge exchange activities, award acceptance, and post-award administration**

The **Director of Research and Enterprise** is responsible for accepting awards on behalf of the University. They will only accept the award or sign the contract once the terms have been approved by the **Investigator** and the **Head of School** or **Director of Professional Service**. No commitments or expenditure should be incurred until the award has been signed or otherwise accepted.

The **Director of Research and Enterprise** shall maintain all financial records relating to research and knowledge transfer grants and contracts and shall initiate all cost reports and claims for reimbursement from funding bodies or customer by the due date.

Control of pay and non-pay expenditure will be contained within Schools and Professional Service Divisions. A **Head of School** or **Director of Professional Service** may delegate day-to-day control of the account to a supervisor or grant holder, but any overspend, or under-recovery of any project costs is the responsibility of the School or Division with any loss being a charge on that School’s or Division’s funds.

Any loss to the University resulting from a failure to meet conditions of funding is the responsibility of the **Investigator** and will be charged against the School’s or Division’s funds. It is acknowledged that occasionally circumstances may arise under which a project incurs a loss (or gain) that is outside the direct control of the **Investigator**, for example exchange rate losses on projects awarded in overseas currency, or non-performance of partners working as part of a collaborative project. In such circumstances, losses (or gains) will be the responsibility of the School to which the **Investigator** belongs.

The **Investigator** is responsible for ensuring that externally funded work is performed in compliance with the terms of funding and in accordance with financial regulations and relevant University policy. Where the **Investigator** is not an employee of the University but has a continuing relationship with the University (for example a **retired member of staff** or a visiting fellow who, with the **Head of School’s** or **Director of Professional Service**’s approval, is maintaining an active research programme) a current **member of staff** must be nominated as **co-Investigator**, to take on those responsibilities. **Members of Staff** undertaking research activity will maintain records as required by the terms of funding, and where advised by the **Director of Research and Enterprise**, to enable compilation of returns to the funding body, to sector bodies, or to the University.

Most grant-awarding bodies and contracting organisations stipulate conditions under which their funding is given. In addition, there are often procedures to be followed regarding the submission of interim or final reports or the provision of other relevant information. Failure to meet these conditions often means that the University may
suffer a significant financial or other penalty. It is the responsibility of the Investigator to ensure that conditions of funding are met.

11.3.3. Approach to contract negotiation and pricing of research and knowledge exchange activities

The University’s policy approach to Contract Negotiation and Pricing of Research and Knowledge Exchange Activities sets out the University’s expected contractual position, including on pricing and key non-financial factors.

11.3.4. Research and knowledge exchange activities income distribution

Income from research and knowledge exchange activities shall be distributed in accordance with the University’s policy approach to the Distribution of Income from Research and Knowledge Exchange Activities.

11.4 External professional activity

The University encourages members of staff to engage in external professional activities, including academic professional activities, public service activities, directorships, consultancy and contracted advisory and professional service activities, which carry forward the University’s strategy of directly serving the needs of business and the community locally, regionally and more widely. All such activities, whether conducted on behalf of the University or privately by the individual, must be conducted in accordance with the University’s policy on External Professional Activities.

The contractual relationship for some external professional activity, such as academic professional and public service activities or private consultancy, is between the individual member of staff and the customer. In these circumstances, the University is not involved and accepts no responsibility for the performance of work done or advice given by a member of staff acting in a private capacity, their results, or any arising liabilities.

Activities undertaken in a personal capacity not related to an individual’s employment, for example as a local councillor or school parent governor, are a matter for the individual and are excluded from these policies.

The University’s Conditions of Service set out the rules governing private work undertaken by University members of staff.

11.4.1. University consultancy

The University encourages members of staff to undertake consultancy activity on behalf of the University, in furtherance of its mission to share knowledge and enhance its wider impact. Such activity is included in the University’s internal and external reporting of its activity, and in the Investigator’s reported portfolio of external engagement. Moreover, members of staff undertaking University consultancy are covered by the University’s professional indemnity insurance and, within the defined limits set out in the policy on External Professional Activities, receive appropriate recognition and rewards for undertaking such activity.

Any consultancy that involves the use of the University’s name, facilities or intellectual property must be undertaken as a University consultancy, for which the contract is between the University and the client.

A member of staff considering carrying out University consultancy work must seek guidance from the Director of Research and Enterprise, at the earliest possible stage. The member of staff’s Head of School or Director of Professional Service must approve
the proposed consultancy activity.

Consultancy should not be undertaken as research (original investigation undertaken to gain knowledge and understanding), or vice versa.

All contracts for the provision of University consultancy services should be undertaken on University standard terms and conditions, which are available from Research and Enterprise Services. Where clients wish to apply different terms and conditions, these must be referred to Research and Enterprise Services at the earliest opportunity for review and negotiation.

The Director of Research and Enterprise is responsible for signing all University consultancy contracts. The Investigator and the Head of School or Director of Professional Service must agree the terms before the contract is signed. No commitments or expenditure should be incurred until the award has been signed or otherwise accepted.

Where consultancy is undertaken by an individual working as an employee of the University, income shall be distributed in accordance with the University’s policy on External Professional Activities.

Further information for members of staff, including an informal quick guide to consultancy, plus FAQs and other helpful related documents are available on the Research and Enterprise website.

11.4.2. Private consultancy

Members of staff must obtain permission from their Head of School or Director of Professional Service before undertaking private consultancy or directorships, in accordance with the University’s policy on External Professional Activities.

Members of Staff must not hold themselves out as acting on behalf of the University when undertaking private work: for example, members of staff undertaking private consultancy work must not use University-headed stationery or University e-mail accounts. To do so could imply a contractual relationship on behalf of the University. Related guidance on the use of the University’s name is available on the Research and Enterprise website.

Members of staff may not use University facilities such as laboratories, IT systems and the Library, or University intellectual property for private consultancy or for other private outside interests. This could infringe the University’s insurance, health and safety arrangements or third-party intellectual property rights and expose customers and the University to serious consequences. In some circumstances it may be possible for the University to provide such facilities providing the full economic cost is paid by the member of staff and with the written authority of the Director of Finance.

Members of staff undertaking private work are responsible for any disclosures requested by HM Revenue & Customs and any tax liabilities arising therefrom, and for ensuring appropriate insurance is in place, including professional indemnity insurance.

11.5. Commercialisation of intellectual property arising from research & knowledge exchange activities

Certain activities undertaken within the University including research and knowledge exchange may give rise to ideas, designs, inventions, and results. These are collectively known as intellectual property, which may be commercially exploitable.

Subject to certain exemptions, the law grants an employer rights to all intellectual property created by its employees during their normal or specifically assigned duties. The University will
consequently normally own intellectual property created by members of staff during their employment.

The University aims to exploit its intellectual property to the benefit of itself, society and the inventors by the most appropriate means whilst safeguarding academic dissemination.

The Director of Research and Enterprise is responsible for procedures dealing with the protection and exploitation of the University’s intellectual property arising from inventions and discoveries made by members of staff within the scope of their employment. Inventors are responsible for bringing new intellectual property promptly to the attention of the Director of Research and Enterprise. The Director of Research and Enterprise will maintain a record of all registered intellectual property (i.e. patents, design rights, and trademarks).

In the event of the University becoming involved in the commercial exploitation of intellectual property, the matter should then proceed in accordance with the policy on Exploitation and Commercialisation of Intellectual Property.

All members of staff and other individuals associated with the University have a responsibility to ensure the confidentiality and security of any intellectual property or other intangible asset that might have commercial or academic value, and to exercise due care over its use or disclosure.

Policies, procedures, and other documents referred to in this section

- Code of Practice for Research
- Conditions of Service
- Contact Negotiation and Pricing of Research and Knowledge Exchange Activities
- Distribution of Income from Research and Knowledge Exchange Activities
- Exploitation and Commercialisation of Intellectual Property Policy
- External Professional Activities Policy
- Frascati definition of Research
- Internal Review of Research Policy
- Research and Enterprise Web Site
- Research Governance Code of Practice
- Scheme of Delegation
- TRAC / FEC Methodology and Principles
- University Charter and statutes
- Use of the University’s Name
12. **Students’ Union**

This section explains the application of the Financial Regulations to the Students’ Union, its relationship with the University and its financial responsibilities and accountability to Council.

12.1. **Application of the Financial Regulations**

The Students’ Union is a separate legal entity from the University and, as such, these Financial Regulations do not apply to its operations. There are, however, a number of obligations placed on the Students’ Union by Council by virtue of the University Charter and Statutes, and by section 22 of the Education Act 1994.

12.2. **Relationship with the University**

The relationship between the Students’ Union and the University is governed by a Memorandum of Understanding which is reviewed by Strategic Performance and Resources Committee on an annual basis.

Strategic Performance and Resources Committee is responsible for recommending actions arising out of the operation of the Memorandum to Council.

12.3. **Financial accountability to Council**

The Vice-Chancellor will determine an annual grant to the Students’ Union within the University’s annual budget which is approved by Council. The Students’ Union is accountable to Council for the expenditure of the grant.

Council requires the Students’ Union, annually, to present the University with a statement of its current financial situation and outlook, including details of its proposed budget and associated business plan, provided as information to assist in determining the appropriate level of grant.

The Strategic Performance and Resources Committee will monitor the financial performance and conduct of the financial affairs of the Students’ Union in accordance with the Memorandum of Understanding between the University and the Students’ Union.

12.4. **Additional responsibilities**

The Students’ Union is responsible for maintaining its own bank account and financial records and preparing its own annual financial statements, which will be audited by an appropriately qualified firm of auditors and will be presented to Council for information.

**Policies, procedures, and other documents referred to in this section**

- University Charter and statutes
- Education Act 1994
13. **Use of the University of Sussex Seal**

This section sets out requirements regarding the use of the University Seal.

Where a deed or document requires the University's Seal, it must be sealed by a **member of Council** and the **Secretary of Council (the Chief Operating Officer)** or, in their absence, by two members of Council.

Use of the Seal is recorded in the University’s Register of Seals. This log is available for examination by written request to the **Chief Operating Officer**.
Appendix 1: Delegated Authorities for principal financial arrangements and transactions- Council Committees

Source delegations are derived from the Financial Regulations or the Council Scheme of Delegation prepared by the Planning, Governance and Compliance Division. They are italicised in the following tables and may only be varied by the relevant body.

Other delegations are by the authority of the Vice-Chancellor, Chief Operating Officer or the Director of Finance as allowed for in the Financial Regulations and the Council Scheme of Delegation. Further delegation may be made in accordance with the University Delegations Policy with the prior written approval of the Director of Finance.

Council may delegate further responsibilities to its Committees. These will be defined in the terms of reference of those Committees as approved by Council.

This appendix sets out the maximum delegated authorities within the University at September 2020. These may be the subject of further limitations imposed by Council at any time.

Delegations within the following tables do not relate to payroll and statutory payments which are authorised by the Director of Finance on the recommendation of the Head of Payroll or other relevant services.

<table>
<thead>
<tr>
<th>Table 1: Council Committees</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fin Regs Ref</strong></td>
</tr>
<tr>
<td>-----------------</td>
</tr>
<tr>
<td>13.2, 3.3, 3.4</td>
</tr>
</tbody>
</table>

Council

- Approves the Annual Budget and forecasts
- Approves tuition fee framework and Student Residences Rents

- Approves long term borrowing
- Approves Borrowing Policy
- Approves all long-term leases (over 20 years) if criteria in s9.5 of Financial Regulations are met.

- Enter into, vary, carry out or cancel contracts on behalf of the University.
- Ensure that the University complies with the terms of significant contracts that, if breached, would have a significant impact on the University's future ability to operate.

- Entry into, vary, carry out or cancel contracts on behalf of the University.
- Ensure that the University complies with the terms of significant contracts that, if breached, would have a significant impact on the University's future ability to operate.

- Enter into, vary, carry out or cancel contracts on behalf of the University.
- Ensure that the University complies with the terms of significant contracts that, if breached, would have a significant impact on the University's future ability to operate.

Strategic Performance and Resources Committee

- Recommends Annual Budget to Council and reviews in year financial monitoring reports
- Recommends tuition fee framework to Council
- Recommends Student Residences Rents to Council

- Recommends Borrowing Policy to Council.
- Recommends approval of long-term leases to Council
- Approves borrowing as delegated by Council in Borrowing Policy

- Receives annual report from DoF on use of restricted funds
- Recommends approval of projects with cash outflow of £10m or higher
- Approves projects without cash outflow of >£10m or >£5m if criteria in s9.1 of Financial Regulations are met
- Enter into, vary, carry out or cancel contracts on behalf of the University.
- Ensure that the University complies with the terms of significant contracts that, if breached, would have a significant impact on the University's future ability to operate.
<table>
<thead>
<tr>
<th>Fin Regs Ref</th>
<th>Annual Budget</th>
<th>Tuition Fees and Student Residences Rents</th>
<th>Debt Write-offs</th>
<th>Borrowing and leases</th>
<th>Income from gifts and donations</th>
<th>Purchasing and Procurement: Expenses, purchase orders (PO), invoices not supported by PO, and purchase contracts.</th>
<th>Capital and other significant projects</th>
<th>Research, Knowledge Exchange and consultancy contracts and other agreements</th>
</tr>
</thead>
<tbody>
<tr>
<td>s3.2, 3.3, 3.4</td>
<td>s4.1, 4.2</td>
<td>s4.9</td>
<td>s4.14, s9.5</td>
<td></td>
<td>s5</td>
<td>s7 NB Financial thresholds with regards to Purchasing arrangements exclude VAT</td>
<td>s9</td>
<td>$11</td>
</tr>
<tr>
<td><strong>Vice-Chancellor</strong></td>
<td></td>
<td>Approves all write-offs over £10k</td>
<td></td>
<td>Signatory on any contract within this category</td>
<td>UEG approval of all donations over £1m with Director of Development and Alumni Relations and Director of Finance, approves donations of between £100k and £1m</td>
<td>Authorises/signs contracts, POs, invoices to any value (subject to Purchasing Policy): One of VC, Provost and COO authorise POs, contracts and invoices not matched to PO &gt; £750k &lt; £1.5m following Director of Finance recommendation Two of VC, Provost and COO approve POs and invoices not matched to PO &gt; £1.5m following Director of Finance recommendation Second signatory with one of Provost or COO for contracts &gt; £1.5m following Director of Finance recommendation Approval of staff expenses – any amount within Purchasing Policy</td>
<td>Makes arrangements for the approval of projects that do not require Council approval and approves works required on an ‘emergency’ basis</td>
<td>Second signatory on applications, awards and contracts over £5m – with one of COO, Provost, Director of Finance or Director of Human Resources</td>
</tr>
<tr>
<td><strong>Chief Operating Officer</strong></td>
<td>Approves write-offs of up to £10k</td>
<td></td>
<td></td>
<td>Signatory on any contract within this category</td>
<td>Authorises/signs contracts, POs, invoices to any value (subject to Purchasing Policy): One of VC, Provost and COO authorise POs, contracts and invoices not matched to PO &gt; £750k &lt; £1.5m following Director of Finance recommendation Two of VC, Provost and COO approve POs and invoices not matched to PO &gt; £1.5m following Director of Finance recommendation Second signatory with one of Provost or Vice Chancellor for contracts &gt; £1.5m following Director of Finance recommendation</td>
<td>Approves spending plans for maintenance and refurbishment of Estate within Council-approved budget Approves expenditure of up to £1m from School or Directorate budgets</td>
<td>Second signatory on applications, awards and contracts over £5m – with one of VC, Provost, Director of Finance or Director of Human Resources</td>
<td></td>
</tr>
<tr>
<td>Role</td>
<td>Tasks</td>
<td>Signatory on any contract within this category</td>
<td>Approval of staff expenses – any amount within Purchasing Policy</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------------</td>
<td>-----------------------------------------------------------------------</td>
<td>-----------------------------------------------</td>
<td>------------------------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Director of Finance</td>
<td>Prepares the Annual Budget and in-year monitoring reports Approves individual tuition fees within framework agreed by Council and the application of fee waivers and discounts Approves write-offs of up to £10k Recommends Borrowing Policy to SPRC Approves leases for equipment and other assets of duration of less than 20 years and hire purchase contracts where either is in excess of delegated powers in Schools/PS Divisions</td>
<td>Signatory on any contract within this category</td>
<td>Approves POs and invoices up to £750k (subject to Purchasing Policy)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Sole authoriser of POs and invoices not matched to PO &gt; £750k &lt; £1.5m where they are supported by a previously authorised purchase contract. Recommends approval of POs, contracts and invoices &gt; £750k &lt; £1.5m to one of VC, Provost and COO</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Recommends approval of POs and invoices not matched to PO &gt; £1.5m for approval by two of VC, Provost and COO</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Recommends signature of contracts &gt; £1.5m to two of VC, Provost and COO as first and second signatory for contracts</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Approves delegated authorities within Schools and PS Divisions</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Approves the issue of purchasing cards</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Approval of staff expenses – any amount within Purchasing Policy</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Approval of the expenses of the Chair of Council</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Second signatory on applications, awards, and contracts over £5m with one of VC, COO, Provost or Director of Human Resources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provost</td>
<td></td>
<td>Signatory on any contract within this category</td>
<td>Authorises/signs contracts, POs, invoices to any value (subject to Purchasing Policy):</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>One of VC, Provost and COO authorises POs, contracts and invoices not matched to PO &gt; £750k &lt; £1.5m following Director of Finance recommendation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Two of VC, Provost and COO approve POs and invoices not matched to PO &gt; £1.5m following Director of Finance recommendation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Second signatory on applications, awards, and contracts over £5m with one of VC, COO, Director of Finance or Director of Human Resources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Approves POs, invoices and contracts subject to Purchasing Policy requirements including:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>--------------------------</td>
<td>-----------------------------------------------------------------------------------------</td>
<td>--------------------------</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sole signatory of contracts using standard UoS Ts and Cs &lt;£50K</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sole signatory of contracts using non-standard UoS Ts and Cs &lt;£25K</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(All contracts with non-standard Ts and Cs ≥£25K must be signed by a senior University officer in accordance with University Purchasing Policy)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sole approval of POs and invoices up to £50k if supported by signed contract.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Subject to Procurement review of terms and conditions ≥£25k.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Recommends approval of POs and invoices to Director of Finance ≥£50k</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Approval of staff expenses – any amount within Purchasing Policy</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Second signatory on applications, awards and contracts over £5m with one of VC, COO, Provost or Director of Finance
Table 3: Other University officers

<table>
<thead>
<tr>
<th>Fin Regs Ref</th>
<th>Annual Budget</th>
<th>Tuition Fees and Student Residences Rents</th>
<th>Debt Write-offs</th>
<th>Borrowing and leases</th>
<th>Contracts on behalf of the University excluding purchase contracts, contracts relating to income from gifts and donations and Research, Knowledge Exchange consultancy contracts.</th>
<th>Income from gifts and donations</th>
<th>Purchasing and Procurement: Expenses, purchase orders (PO), invoices not supported by PO, and purchase contracts. NB Financials thresholds with regards to Purchasing arrangements exclude VAT</th>
<th>Capital and other significant projects</th>
<th>Research, Knowledge Exchange and consultancy contracts and other agreements</th>
</tr>
</thead>
<tbody>
<tr>
<td>s3.2, 3.3, 3.4</td>
<td>s4.1, 4.2</td>
<td>s4.9</td>
<td>s4.14, s9.5</td>
<td>s5</td>
<td>Approves receipt of donations of under £100k (thresholds excludes Gift Aid)</td>
<td>With Vice-Chancellor and Director of Finance, approves donations of between £100k and £1m</td>
<td>Two of VC, Director of Development and Alumni Relations and Director of Finance (Or their nominees) sign contracts between £100k and £1m once arrangements are approved by VC, Director of Development and Alumni Relations and Director of Finance. Provides annual report to Audit and Risk Committee on gifts over £25k, gifts refused, a summary of due diligence undertaken in past year and complaints from donors</td>
<td>s9</td>
<td>Approves projects with a value of up to £25k Funded from School or Directorate budgets</td>
</tr>
<tr>
<td>Director of Research and Enterprise (see also Director of PS Division)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Approves receipt of donations of under £100k (thresholds excludes Gift Aid)</td>
<td>With Vice-Chancellor and Director of Finance, approves donations of between £100k and £1m</td>
<td>Two of VC, Director of Development and Alumni Relations and Director of Finance (Or their nominees) sign contracts between £100k and £1m once arrangements are approved by VC, Director of Development and Alumni Relations and Director of Finance. Provides annual report to Audit and Risk Committee on gifts over £25k, gifts refused, a summary of due diligence undertaken in past year and complaints from donors</td>
<td>s9</td>
<td>Approves projects with a value of up to £25k Funded from School or Directorate budgets</td>
</tr>
<tr>
<td>Director of Development and Alumni Relations (see also Director of PS Division)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Approves receipt of donations of under £100k (thresholds excludes Gift Aid)</td>
<td>With Vice-Chancellor and Director of Finance, approves donations of between £100k and £1m</td>
<td>Two of VC, Director of Development and Alumni Relations and Director of Finance (Or their nominees) sign contracts between £100k and £1m once arrangements are approved by VC, Director of Development and Alumni Relations and Director of Finance. Provides annual report to Audit and Risk Committee on gifts over £25k, gifts refused, a summary of due diligence undertaken in past year and complaints from donors</td>
<td>s9</td>
<td>Approves projects with a value of up to £25k Funded from School or Directorate budgets</td>
</tr>
<tr>
<td>Director of Estate &amp; Facilities Management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Approves receipt of donations of under £100k (thresholds excludes Gift Aid)</td>
<td>With Vice-Chancellor and Director of Finance, approves donations of between £100k and £1m</td>
<td>Two of VC, Director of Development and Alumni Relations and Director of Finance (Or their nominees) sign contracts between £100k and £1m once arrangements are approved by VC, Director of Development and Alumni Relations and Director of Finance. Provides annual report to Audit and Risk Committee on gifts over £25k, gifts refused, a summary of due diligence undertaken in past year and complaints from donors</td>
<td>s9</td>
<td>Approves projects with a value of up to £25k Funded from School or Directorate budgets</td>
</tr>
<tr>
<td>Head of School / Director of Communications, Marketing and Admissions, Director of Estates, Facilities and Commercial Services, Director of University Operations and Strategic Planning, Director of Student Experience, Director of IT Services, Director of General Counsel, Governance and Compliance, Director of Human Resources, Director</td>
<td>Responsible for the effective use of funds and for remaining within approved budget</td>
<td></td>
<td></td>
<td></td>
<td>Approves receipt of donations of under £100k (thresholds excludes Gift Aid)</td>
<td>With Vice-Chancellor and Director of Finance, approves donations of between £100k and £1m</td>
<td>Two of VC, Director of Development and Alumni Relations and Director of Finance (Or their nominees) sign contracts between £100k and £1m once arrangements are approved by VC, Director of Development and Alumni Relations and Director of Finance. Provides annual report to Audit and Risk Committee on gifts over £25k, gifts refused, a summary of due diligence undertaken in past year and complaints from donors</td>
<td>s9</td>
<td>Approves projects with a value of up to £25k Funded from School or Directorate budgets</td>
</tr>
</tbody>
</table>

NAMED INDIVIDUALS WITH WRITTEN AUTHORITY FROM COO OR DoF ONLY: Sole signatory of contracts using non-standard UoS Ts and Cs up to £50K

Funding applications, awards and contracts up to £5m and puts in place appropriate delegations with prior approval of COO/Director of Finance

Director of Development and Alumni Relations (see also Director of PS Division) Approves receipt of donations of under £100k (thresholds excludes Gift Aid) | With Vice-Chancellor and Director of Finance, approves donations of between £100k and £1m | Two of VC, Director of Development and Alumni Relations and Director of Finance (Or their nominees) sign contracts between £100k and £1m once arrangements are approved by VC, Director of Development and Alumni Relations and Director of Finance. Provides annual report to Audit and Risk Committee on gifts over £25k, gifts refused, a summary of due diligence undertaken in past year and complaints from donors | s9 | Approves projects with a value of up to £25k Funded from School or Directorate budgets |
<table>
<thead>
<tr>
<th>of Research and Enterprise, University Librarian</th>
<th></th>
<th></th>
<th>£25k</th>
</tr>
</thead>
<tbody>
<tr>
<td>All contracts with non-standard T&amp;Cs &gt;£25k must be signed by senior University officer in accordance with University Purchasing Policy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sole approval of POs and invoices up to £50k if supported by pre-existing contract signed in accordance with University Purchasing Policy, subject to Procurement review of terms and conditions &gt;£25k.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Recommends approval of POs and invoices to Director of Finance &gt;£50k</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Approval of staff expenses – any amount within Purchasing Policy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Responsible to the Head of School/Director of PS Division for the effective use of funds and for remaining within approved/delegated budget</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Approves expenditure to authorised delegation level (level 1 £1k, level 2 £10k, level 3 £25k) where University Purchasing policy requirements are met.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Signatory or authorised purchase contracts where included in the register of contract signatories maintained by the Director of Finance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1 Over £5m, any 2 signatories from the Vice-Chancellor, the Chief Operating Officer, the Deputy Vice-Chancellor, Director of Finance and Director of Human Resources.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 In addition, budget holders may act as substitutes (on a temporary or permanent basis) for Heads of School and Directors of Professional Service Divisions and therefore have the limits normally delegated to these senior managers. This requires the approval of both the relevant Head of School or Director of Professional Service Division and the Director of Finance to ensure the delegation proposed does not open the University to additional risk.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Delegations of authority are documented within the Finance Division and approved by the Director of Finance. They are reviewed on an annual basis.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>