Overarching Principles

- 1. The independence and objectivity of the internal auditors is an important element of the good governance of the University.
- 2. Within certain parameters, the internal auditors can provide certain non-audit services but their independence and objectivity must be safeguarded at all times.

Scope of this Policy

- 3. This document sets out the policy for the appointment and remuneration of the internal auditors for any non-audit work undertaken on behalf of the institution. It outlines the control processes that will be put in place to ensure compliance with the policy.
- 4. This policy defines two types of non-audit related services being
 - those which the internal auditors are explicitly excluded from undertaking ("prohibited non-audit services"); and
 - those which are permitted where specific approval from the Audit Committee is obtained before the internal auditors are contracted ("permitted non-audit services").
- 5. The policy also makes provision, with appropriate notification after the fact, for the Audit Committee to pre-approve use of the internal auditors as a matter of policy without the need to seek specific approval of the Committee prior to contracting with the internal auditors for engagement ("pre-approved permitted non-audit services").

Responsibility for Policy Implementation and Amendment

- 6. The Director of Finance is responsible for the implementation of this policy. Where a service is not listed below, or categorisation is difficult, the Director of Finance will consult with the Chair of the Audit Committee to determine the correct application of the policy.
- 7. The categories of non-audit services set out below can be amended only by the Audit Committee.

Prohibited Non-Audit Services

- 8. In addition to any non-audit service provision specifically prohibited by law or relevant UK guidance, certain non-audit activities are prohibited on the basis that they may involve the making of executive judgements or decisions which could compromise objectivity when undertaking internal audit services. This will include:
 - Design or implementation of financial information or information technology systems that may be relied on whilst carrying out audit services;
 - Providing recruitment services in relation to key management positions within the University, or seconding employees to key management positions within the University, or advising on the quantum of the remuneration package of employees in key management positions; and
 - any joint business activity, save as otherwise agreed by the Audit Committee.

The internal auditors may not undertake external audit services.

Permitted non-audit services

- 9. In some circumstances the internal auditors' detailed understanding of the University's business may make it more appropriate to instruct them to undertake permitted non-audit services rather than another body, for example for reasons of efficiency or confidentiality. These services are:
 - Investigation or review of areas of concern arising from a proven or suspected fraud, or other incidents giving rise to concerns over control weaknesses;
 - Assistance in tax compliance activities and advice on recent developments and/or complex or high risk areas;
 - Secondments to lower level positions; and
 - Other activities as may be agreed by the Audit Committee from time to time.

Pre-approved permitted non-audit services

- 10. Where work is not disallowed under paragraph 8, above, the internal auditors may be appointed by the Director of Finance to carry out individual assignments without further approval of the Audit Committee, subject to the following conditions:
 - The value of any individual assignment must not exceed £15 000; and
 - there can be no more than five assignments approved in this way in any one financial year; and
 - irrespective of the number of assignments, the total cumulative value of individual assignments approved in this way cannot exceed the value of either the internal audit fee for the prior financial year or £50 000, whichever is the lower.
- 11. Appointment will be notified to the Audit Committee Chair within one week where an appropriate meeting is not scheduled, with written notice to the Audit Committee at its next scheduled meeting.
- 12. Where these conditions are not met the agreed approval process as set out below must be followed.

Approval process

13. Except where pre-approved in accordance with paragraph 10, above, the advance written approval of the Audit Committee must be obtained for the engagement of the internal auditor with respect to any permitted non-audit services.

Assignments exceeding £15 000

- 14. Any assignment in excess of £15 000 can only be awarded to the internal auditor after competitive tender. The inclusion of the internal auditor on a tender list requires the prior approval of the Audit Committee via written consent if there is no scheduled meeting due.
- 15. A specific written request for authorisation for inclusion on a tender list for the provision of non-audit services must be submitted to the Audit Committee by the Director of Finance. Each request will include:
 - A description of the service to be provided;
 - An explanation of the rationale for including the internal auditor;
 - The safeguards in place to eliminate or reduce to an acceptable level any potential threat to auditor objectivity; and

- an estimate of the total fees (including reasonable expenses) that will accrue to the internal auditor in the provision of the services; and
- an estimate of the total cumulative fees (including reasonable expenses) that will accrue to the internal auditor in the provision of all of its services for the year in question.

Once approval is received the internal auditor may be included in the tender list.

16. Where, following the tender process, the internal auditor is appointed to carry out the work the Director of Finance will notify the Audit Committee within one week where an appropriate meeting is not scheduled.

Assignments below £15 000 but exceeding the annual limits for pre-approval

- 17. Where an assignment is below £15 000 in value but is not eligible for pre-approval within the pre-approval framework owing to the cumulative number or value of other assignments already pre-approved, a specific written request must be submitted to the Audit Committee by the Director of Finance for its consent, whether at a scheduled meeting or by written consent where an appropriate meeting is not scheduled. Each request will include:
 - A description of the service to be provided;
 - An explanation of the rationale for appointing the internal auditor;
 - The safeguards in place to eliminate or reduce to an acceptable level any potential threat to auditor objectivity; and
 - an estimate of the total fees (including reasonable expenses) that will accrue to the internal auditor in the provision of the services; and
 - an estimate of the total cumulative fees (including reasonable expenses) that will accrue to the internal auditor in the provision of all of its services for the year in question.

Once approval is received the internal auditor may be appointed to carry out the assignment.

Regular reporting to Audit Committee

18. The Audit Committee will be notified of all non-audit work and fees paid each term at the regularly scheduled termly meetings.

Policy Review Date:

19. This policy will be subject to annual review by Audit Committee. The first review will be one year from approval of the policy.

Sian Thomas, Deputy Director of Finance, February 2015